



Proposer Team –Northern Link Constructors

Equity Members

- **Fluor Enterprises, Inc.**
- **Fluor Corporation (Guarantor)**
- **Balfour Beatty Infrastructure, Inc.**
- **Balfour Beatty LLC (Guarantor)**
- **Kiewit Infrastructure South Co.**

Other Major Participants, Major Professional Service Firms, and Identified Subcontractors

- AECOM Technical Services, Inc.
- Parsons Brinckerhoff, Inc. (f/k/a PB Americas, Inc.)
- Half Associates, Inc.
- Kimley-Horn and Associates, Inc.
- Kleinfelder Central, Inc.
- Aguirre & Fields, LP
- HVJ Associates, Inc.
- Rios Engineering, LLC
- Arredondo, Zepeda & Brunz, LLC
- Pinnacle Consulting Management.
- Raba Kistner Infrastructure, Inc.
- STL Engineers STL Engineers
- Lamb-Star Engineering, LP
- K Strategies Group LLC
- Transfield Services Infrastructure Inc.





- IEA, Inc.
- The Transtec Group

