



125 EAST 11TH STREET | AUSTIN, TEXAS 78701-2483 | (512) 463-8588 | WWW.TXDOT.GOV

Fluor Balfour Beatty Williams Brothers LLC (FBW)

Equity Members –

Fluor Enterprises, Inc.
Balfour Beatty Infrastructure, Inc.
Williams Brothers Construction Co., Inc.

Major Non-Equity Members –

Parsons Brinkerhoff, Inc.
Fluor Balfour Beatty Williams Brothers LLC

Other Team Members –

Raba Kistner Infrastructure, Inc.
Halff Associates, Inc.
Pape-Dawson Engineers, Inc.
Property Acquisition Services, LLC
AIA Engineers, LTD
Aguirre & Fields, LP
IDC Inc.
Gunda Corporation, Inc.
AMEC Environment & Industrial, Inc.
Civil Systems Engineering, Inc.
Tolunay-Wong Engineers, Inc.
Structural Engineering Associates, Inc.

Guarantor –

Fluor Corporation