



**Keith Armstrong**  
Project Manager

August 28, 2022

Texas Department of Transportation  
Attn: Brian R. Barth, P.E.  
125 E. 11th St.  
Austin, TX 78701  
**VIA EMAIL:** brian.barth@txdot.gov

SEL:000828

RE: US 181 Harbor Bridge Replacement Project  
CSJ No.: 0101-06-095  
FDLLC Response to TxDOT Notice of Developer Default

Dear Mr. Barth:

This letter refers to the pending declaration of default of FDLLC declared by TxDOT on August 16, 2022.

With this letter, and the commitments and offer being made, we are hopeful that TxDOT will realize that FDLLC is fully committed to satisfy TxDOT's concerns.

In that regard please be advised as follows:

- FDLLC acknowledges the full responsibility, as the design-builder, for a safe design and construction of a safe bridge. There are no reservations to that statement.
- FDLLC will, at its expense, provide designs and install the items of work that resolves the concerns raised by IBT in their reports. FDLLC is ready, willing and able to act upon IBT's conclusions and do what is necessary to satisfy TxDOT that our revised designs in fact accomplish that result.
- FDLLC commits to do whatever needs to be done, including any changes to our team's culture as necessary, to assure that the FDLLC and the TxDOT teams are able to work collaboratively towards the successful conclusion of this project. FDLLC is laser focused on getting this bridge built and rebuilding relationships with your agency.

We look forward to TxDOT's response to this letter.

Sincerely,

Keith Armstrong  
Project Manager

cc: Marc D. Williams, P.E. – TxDOT  
Valente Olivarez, Jr., P.E. – TxDOT  
Joseph Briones, P.E. – TxDOT  
Jose Antonio Lopez-Monis Plaza – Dragados USA, Inc.  
Javier Sevilla – Flatiron Constructors, Inc.  
Kurt Knebel – Flatiron Constructors, Inc.  
Justo Molina – FDLLC  
Jaime Hurtado Cola – Dragados USA, Inc.  
Kyle Bogdan – Flatiron Constructors, Inc.  
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