# **EXHIBIT 8**

# DEVELOPER'S JOB TRAINING PLAN / SMALL BUSINESS OPPORTUNITY PLAN

# **On-the-Job Training Program**

**Policy Statement** 

AGL Constructors (AGL) will institute an on-the-job training program for the IH 35E Managed Lanes Project in accordance to the Texas Department of Transportation (TxDOT), On-the-Job Training Program (OJT). AGL will implement the TxDOT OJT Program in its entirety.

## **Attachment**

Texas Department of Transportation (TxDOT), On-the-Job Training Program
 (OJT) – Revised February 2013, with Special Provision 000-2638 (see attached)

# **Small Business Opportunity Plan**

AGL has created Small Business Opportunity Plan to provide opportunities for disadvantaged and small business to participate in the areas of goods and services; design and construction.

## **Program Goals**

AGL's Small Business Opportunity Plan provides an opportunity to selected small businesses to learn about AGL's business opportunities and its business practices. Opportunity Plan participants will receive information to assist them in bidding and performing on AGL's contracts by working directly with AGL and appropriate subcontractors gaining valuable on-the-job during a one (1) year mentoring period.

The Small Business Opportunity Plan will offer participants the opportunity to grow and enhance their business skills by focusing on fundamental construction business tenets:

## 1. Schedule and scheduling

- a. Short-term and long term scheduling
- b. How to schedule
- c. Progressing a schedule
- d. Keeping a schedule
- e. Identifying and applying appropriate resources
- f. Schedule recovery

# 2. Creating a cost budget and measuring costs

- a. Establishing a budget with appropriate costs codes
- b. Monitoring the budget by conducting weekly review of cost reports
- c. Anticipating necessary changes to the budget
- d. Adjusting the budget
- e. Identifying changed conditions

# 3. Measuring Cash Flow and profitability

- a. Cash in vs. cash out
- b. Relationship of cash flow to profitability
- 4. Understanding the role of bonds and insurance
- 5. Clarifications to the contract documents, when requested by the Mentor Participant.
- 6. Human resources
- 7. Additional areas that participants express interests

AGL will introduce the Mentor Participants to key AGL staff members and to TxDOT to provide networking opportunities with individuals. AGL mentors, in collaboration with AGL's staff, subcontractors, bonding agents, and other applicable parties, will meet with the Mentor participants during regularly scheduled meetings and will work individually with the Mentor Participants as needed to achieve program goals.

#### Eligibility

To be eligible for the program, the small businesses must be certified by the State of Texas as a DBE, HUB or SBE for at least one consecutive year and must perform a category of the work that adds value to the project (e.g., design services, concrete contractor, and rebar tier). Firms interested in the program must submit a Small Business Opportunity Plan application to AGL. AGL will offer participation in the program to each DBE, HUB or SBE that has an active role in the project, and will endeavor to maintain, on average, five (5) active participants during the design and construction phase of the project. Additional firms will be evaluated for mentoring during the capital maintenance period. The actual number of those participating in the program will depend on the total number of candidate firms working on the project that express interest in the program.

Once selected by AGL, the Mentor Participants must commit the necessary time and efforts needed for the program. This is a voluntary program and either party may withdraw at any time by providing notice outlining the reason for withdrawal from the program (a courtesy copy will be provided to TxDOT). Upon completion of the one year (1) program, AGL will provide each Mentor participant with a Certificate of Completion.

# **Small Business Opportunity Coordinator**

Name: David Thiel Phone: (214) 585-8644

Email: dthiel@walshgroup.com

# **Program Approach and Topics**

AGL Small Business Opportunity Plan aims to provide effective mentoring to small businesses that have already been selected as subcontractors for the project. AGL will make best efforts to mentor the participants while working on the project, attending project meetings, and participating in project discussions, allowing participants to gain an understanding of the project operations and receive one-on-one training. The intent of this approach is to provide actual project experience.

Each Mentor participant will be invited to attend project meetings through which the Mentor participants will gain practical experience related to project operations. Meeting topics may include planning strategies, schedule reviews, budgeting and cost tracking, subcontractor interface coordination, insurance, bonding, safety (including safety task assessments), and quality reviews. The various meetings are held either at the project office or at the particular field site, as applicable.

# Participant Responsibilities and Reporting

# A. Mentor Participants

- a. The mentor participant is responsible for complying with the following quidelines:
  - i. Attend and be on-time for all meetings related to the program.
  - ii. Perform assignments given by the mentor

#### B. Mentor

a. An AGL mentor is assigned to each Participant and will perform the mentoring activities described in the Plan. The Mentor is responsible to

ensure the Participant receives and understands the information presented during the meetings. The Mentor will have regular contact with each Participant to respond to any questions that the Participant may have

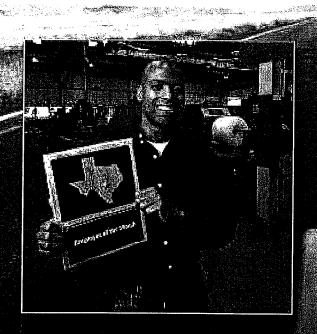
regarding the Plan.

b. The Mentor will complete a quarterly report for each Participant that outlines topics covered, progress towards completion, and recommended future training. The Mentor will submit each quarterly report to AGL's Small Business Mentor Coordinator, David Thiel and TxDOT.

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On-the-Job Training Program
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#### 1. **DEFINITIONS**

- A. Alternate Training Program means any program approved under 23 CFR CH 1, §230.111(f)(1) and (f)(2). Apprenticeship programs approved by the U.S. Department of Labor as of the date of proposed use by a federal-aid highway contractor or subcontractor need not be formally approved by the State highway agency or the Federal Highway Administration Division Administrator. Such programs, including their minimum wage provisions, are acceptable for use, provided they are administered in a manner reasonably calculated to meet the equal employment opportunity (EEO) obligations of the contractor. Other training programs approved by the U.S. Department of Labor as of the date of proposed use by a federal-aid highway contractor or subcontractor are also acceptable for use without the formal approval of the State highway agency or the division Administrator provided:
  - i. The U.S. Department of Labor has clearly approved the program aspects relating to EEO and the payment of trainee wage rates in lieu of prevailing wage rates.
  - ii. They are reasonably calculated to qualify the average trainees for journeyman status in the classification concerned by the end of the training period.
  - iii. They are administered in a manner calculated to meet the equal employment obligations of the contractors.
- B. **Department** means the Texas Department of Transportation.
- C. **DOT** means the U.S. Department of Transportation, including the Office of the Secretary, the Federal Highway Administration, the Federal Transit Administration, and the Federal Aviation Administration.
- D. Federal-aid contract is any contract between the Department and a contractor that is paid for in whole or in part with DOT assistance.
- E. **Journeyman** means a person who is capable of performing all the duties within a given job classification or craft.
- F. **Program Sponsor** is that entity which shall be responsible for providing the necessary reports to the State to insure compliance with the Davis Bacon Act and other standards as outlined in the Department's On-the-Job Training Program Manual and the On-the-Job Training Program Special Provision.
- G. Supportive Services means those services provided to increase the overall effectiveness of approved on-the-job training programs for highway construction workers and highway contractors through the performance of various functions necessary to the program but which are not considered to be part of the actual on-the-job craft training.
- H. **Trainee** means a person who is receiving on-the-job training through any program approved by the FHWA or the U.S. Department of Labor.

#### 2. BACKGROUND

#### 2.1 Nondiscrimination in Programs and Activities

#### Title VII of the Civil Rights Act (1964)

The Title VII of the Civil Rights Act of 1964 prohibits discrimination in employment and was passed to bring equality in hiring, transfers, promotions, compensation, access to training, and other employment-related decisions.

#### Form FHWA-1273 - Section II, Nondiscrimination

A contractor's minimum EEO requirements are set forth in the contract provisions referenced in Form FHWA-1273 as "Section II, Nondiscrimination." These include acceptance of a general operating policy that prohibits discrimination based on race, color, religion, sex, national origin, age, or disability.

Contract provisions also require nondiscrimination in selection and retention of subcontractors, material suppliers and vendors; maintenance of non-segregated facilities; on-the-job training and training special provisions; and adherence to employment preference in Appalachian contracts, where applicable.

#### Title 49, Code of Federal Regulations, Part 21

Title 49, Code of Federal Regulations (CFR), Part 21 of the DOT Regulations of the implementation of Title VI require assurances from states that no person on grounds of race, color, or national origin is excluded from participation, denied the benefits of, or in any other way subjected to discrimination under any program or activity for which the recipient receives assistance from the DOT, including the FHWA.

#### Title 23 CFR 230

The provisions of 23 CFR 230 - are applicable to all state transportation agencies that receive federal financial assistance in connection with the Federal-aid Highway Program. Subpart A requires the establishment of the on-the-job training program and on-the-job training supportive services program.

#### **Department Policy – Nondiscrimination Statement**

The Department, a recipient of federal financial assistance under Title VI of the Civil Rights Act of 1964 and related statutes, ensures that no person shall on the grounds of race, religion (where the primary objective of the financial assistance is to provide employment per 42 U.S.C. \*2000d-3), color, national origin, sex, age and disability be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under any Department programs or activities.

#### 2.2 ALTERNATE TRAINING PROGRAMS

Approval or acceptance of a training program shall be obtained from the State prior to commencing work on the classification covered by the program. It is the intention of 23 CFR Part 230 Appendix B of Subpart A that training is to be provided in the construction crafts rather than clerk-typists or secretarial-type positions. Training is permissible in lower level management positions such as office engineers, estimators, timekeepers, etc., where the training is oriented toward construction applications. Training in the laborer classification may be permitted provided that significant and meaningful training is provided and approved by the FHWA division office. Some offsite training is permissible as long as the training is an integral part of an approved training program and does not comprise a significant part of the overall training.

The contractor may propose another skilled or semi-skilled craft training program for use in fulfilling its OJT requirements, based on its company workforce needs, by submitting a written request detailing the reason for the proposed training program. The contractor's proposed skilled or semi-skilled craft training program must be approved by the U.S. Department of Labor.

This request should be forwarded to the Department's Office of Civil Rights (OCR). A copy of the contractor's proposed training program must accompany the contractor's written request.

#### 3. PROGRAM GUIDELINES

#### 3.1 POLICY STATEMENT

The Department has established a Federal On-the-Job Training (OJT) Program in accordance with regulations of the DOT at 23 CFR Part 230, Subpart A, Equal Employment Opportunity on Federal and Federal-aid Construction Contracts. It is the policy of the Department to require full utilization of all available training and skill-improvement opportunities to assure the increased participation of minority groups, disadvantaged persons and women in all phases of the highway construction industry.

The Federal OJT Program is administered through a construction contract special provision. A copy of this special provision is located in Appendix A.

### 3.2 PROGRAM OBJECTIVES

The OCR is the office of primary responsibility for the administration of the program with assistance from the Construction Division, Districts, and Area Offices in administering the program. The Federal OJT program targets women, minorities, and disadvantaged individuals for entry into journey-level positions to ensure that a competent workforce is available to meet highway construction hiring needs, and to address the historical under-representation of members of these groups in highway construction skilled crafts.

The program addresses the following considerations:

- Flexibility for contractors in selecting the projects they can place trainees on by removing project specific-based goals;
- Emphasis on the recruitment of trainees who are likely to become members of a contractor's regular workforce upon completion of the program;
- Emphasis on training in skilled craft classifications; and
- Assisting contractors in meeting their EEO goals through training of women, minorities, and disadvantaged individuals.

## 3.3 PROGRAM AREAS

The Federal OJT Program has been designed to ensure that the trainee consistently receives the level and quality of training necessary to perform as a journeyman in his/her respective skilled trade classification. Standard training programs for each skilled construction trade classification were developed jointly by the Department, Associated General Contractors, construction industry representatives, and others. The approved training programs are listed in Appendix B.

Each training program details the training curriculum that should be provided to the trainee and the number of hours in each classification code. The training curriculum serves as a general guideline. As contractors expect different things from their employees, it is the contractor's decision how to handle training and when to graduate a trainee from the program. Keep in mind, however, that the hours listed are a maximum, and a trainee shall not be kept in the training program for longer than the maximum number of hours listed.

#### 4. GOAL REQUIREMENTS

#### 4.1 ANNUAL GOAL METHODOLOGY

Each year, OCR sets an overall agency goal on the number of trainees to be enrolled for the calendar year. The goal is based on the construction letting for the previous fiscal year and is sent to the FHWA for approval. OCR notifies contractors of their goal by January 31.

Each year, the ranges will be reviewed to maximize training potential. The formula for assigning contractor goals is illustrated in the following table:

Annual Estimated (Ra	nge) Co	ntract Amount	Trainees Required Annually
Over \$195,000,000.01			77
\$160,000,000.01	to	\$195,000,000.00	6
\$125,000,000.01	to	\$160,000,000.00	5
\$90,000,000.01	to	\$125,000,000.00	4
\$55,000,000.01	to	\$90,000,000.00	3
\$20,000,000.00	to	\$55,000,000.00	2

## 4.2 GOAL CREDIT

Credit will be counted toward the contractor's annual goal for the year in which the trainee entered training. Credit will be counted, pending official enrollment, for each trainee on the project when it is documented that the trainee has graduated from the program.

To encourage contractors to place trainees in the more technical classifications, which include more than 2080 maximum training hours, two credits will be counted per trainee graduation in the classifications denoted by an asterisk (\*) in Appendix B.

Credit will be counted toward the contractor's annual goal if documentation is provided that a graduate from the Texas Construction Career Academy (TCCA) has been hired for employment. Should a graduate's employment be terminated, credit will still be allowed if that employee was retained for at least 15 calendar days for a voluntary separation and at least 30 calendar days for all other separations. If the TCCA graduate is also enrolled as a trainee into the OJT program, an additional credit will be allowed when it is documented that the trainee has graduated from the program. (TCCA program information can be found in section 8, Supportive Services.)

Credit will not be counted when the contractor fails to provide acceptable training or evidences a lack of good faith effort in meeting the requirements of this program.

#### 4.3 BANKING CREDIT

Contractors have the opportunity to pursue additional OJT credits once the assigned goal has been met. This is referred to as "banking." In the event the contractor has additional trainees that have graduated from the program or that have been approved for good faith effort, the contractor may bank the additional credit(s) toward the following year's goal. However, if the contractor is not assigned an annual goal in the following year, goal credit will be lost.

#### 4.4 GOOD FAITH EFFORT

If a contractor fails to meet the total trainee goal, OCR shall determine good faith effort on a case-by-case basis. Criteria used to determine good faith effort include, but are not limited to, the following:

- Percentage of completion based on the trainee's maximum training hours;
- Reason for termination;
- · Contractor efforts to replace the trainee; and
- The state of the contractor's work load.

#### 5. TRAINEE GUIDELINES

#### **5.1 TRAINEE REQUIREMENTS**

The proposed trainee must meet the following requirements:

- Has not completed a training course leading to journeyman status for the proposed training classification;
- Has not worked as a journeyman in the proposed classification;
- Does not have journeyman experience in the proposed classification; and
- Is not enrolled in another training classification.

The contractor should satisfy the above requirements by including appropriate questions in the employee application or by other suitable means.

#### 5.2 SELECTION PROCEDURES

The contractor shall make every effort to enroll minority trainees and women (e.g., by conducting systematic and direct recruitment through public and private sources likely to yield minority and women trainees) to the extent that such persons are available within a reasonable area of recruitment. The contractor will be responsible for demonstrating the steps taken in pursuance thereof, prior to a determination as to whether the contractor is in compliance with the training special provision.

This training commitment is not intended, and shall not be used, to discriminate against any applicant for training, whether a member of a minority group or not. The prospective trainee must express interest in entering the OJT Program, as well as exhibit sufficient commitment to complete the training. These criteria are captured on the Federal OJT Program Enrollment Form.

#### 5.3 WAGE RATES

The trainee will be paid the appropriate Davis-Bacon wage rates or the prevailing wage rate for training crafts on Department projects.

The contractor shall compensate the trainee at least 60 percent of the appropriate minimum journeyman's rate specified in the contract for the first half of the training period; 75 percent for the third quarter; and 90 percent for the last quarter, respectively.

Contractors using alternate training programs as defined in the manual must compensate the trainee in accordance with the approved Davis-Bacon wage rates in the contract.

### 6. CONTRACTOR RESPONSIBILITIES

#### 6.1 RESPONSIBILITIES

A contractor's responsibilities in implementing the training special provision include the following:

- Training must commence on a federal-aid highway construction project which also must contain the OJT special provision. If not, a change order must be generated;
- Training may occur on Department construction and maintenance projects and local-administered federal-aid projects, with approval of that local entity;
- Training may be provided by a subcontractor. Program requirements are still the responsibility of the contractor who has been assigned the goal;
- The number of trainees shall be distributed among the work classifications on the basis of the contractor's needs and the availability of journeymen in the various classifications within a reasonable area of recruitment;
- The contractor will periodically review the training and promotion potential of minorities, women, and disadvantaged employees and will encourage eligible employees to apply for such training and promotion;
- The contractor will advise employees and applicants for employment of available training programs and entrance requirements for each;
- The contractor shall furnish each trainee with a copy of their enrollment form, the program curriculum, and training progress reports reflecting the total training hours accumulated;
- Upon graduation, the contractor will provide each trainee with a certificate showing the type and length of training satisfactorily completed; and
- If a trainee is terminated, the contractor is required to make a good faith effort to replace the trainee within 30 calendar days of the termination.

# **6.2 ENROLLMENTS**

Within 30 days of the annual notification, the contractor shall make every effort to enroll minority, women, and economically disadvantaged trainees to the extent that such persons are available within a reasonable area of recruitment.

Within 60 days of the annual notification, one or more trainees must be enrolled into the program. Should the contractor not have any individuals enrolled or undergoing training by this time, the following information must be provided to the OCR:

- An action plan utilizing the Department's Contractor On-the-Job Training Plan form located in Appendix C;
- A listing of recruitment sources used for minority, women, and disadvantaged individuals, such as minority, women, and disadvantaged organizations, associations, newspapers and flyers;
- 3. A copy of the applicant log that shows name of the applicant, gender, race/ethnicity, and date of application; and
- 4. The Metropolitan Statistical Area(s) used for outreach and recruitment where each of the contractor's projects are located.

#### **6.3 REPORTING REQUIREMENTS**

The contractor is required to submit form 2201, Federal OJT Program Enrollment Form, within seven business days of its intent to assign trainees to a project and the training classification to be utilized.

The contractor will report on the previous month's OJT activity by submitting form 2202, Federal OJT Program Monthly Reporting Form, to each applicable Area Engineer(s) where training occurred by the 10<sup>th</sup> of each month. A copy must also be submitted to OCR. If there are no hours worked during the month, the contractor's monthly report must reflect no hours. Upon graduation or termination, the contractor should include this information on the monthly report submitted. Additionally, if requested, reimbursement will be made under the federal-aid contract identified on this form.

If a trainee is transferred to another project, the contractor must notify both the Area Engineer on the previous project and the Area Engineer on the project the trainee is being transferred to. This information must also be indicated on the Federal OJT Program Monthly Reporting Form.

The certified payroll must reflect the trainee's training classification and the actual number of hours training for that payroll period.

The contractor will utilize the appropriate forms as described herein to notify the Department of the termination of a trainee and the enrollment of a replacement trainee. The replacement trainee need not be enrolled in the same training classification code as the terminated trainee. Copies of the reporting forms are located in Appendix C.

#### **6.4** Reimbursement

Except as otherwise noted below, the contractor, upon request, will be reimbursed 80 cents per hour upon completion of training given an employee in accordance with an approved training program:

- Reimbursement is not allowed for any trainee enrolled in the Federal OJT Program that is training on an American Recovery and Reinvestment Act of 2009 (ARRA) project.
- Reimbursement is not allowed if either the failure to provide the required training or the failure to hire the trainee as a journeyman is caused by the contractor.
- Reimbursement is not allowed if the contractor evidences a lack of good faith effort in meeting the requirements of the Training Special Provision.

## 6.5 COMPLIANCE

The contractor has a fundamental role and responsibility to take all reasonable and necessary steps to ensure that the terms and conditions of its contract are fully met. This includes, but is not limited to, its employment policy. The contractor is responsible for having in place and implementing an equal opportunity policy that ensures equal access to employment and training.

Under 23 CFR 230 and 23 USC 140, the Department has the authority to conduct contractor compliance reviews of contractors to ensure compliance with the equal employment opportunity contract provisions and the implementation of special requirements for the provision of on-the-job training (23 CFR 230.111).

#### 6.6 RECORDS

The contractor shall retain the original training records for a period of three years following completion of the contract work. Such records shall be available at reasonable times and places for inspection by authorized representatives of the Department and the FHWA.

#### 7. DEPARTMENT RESPONSIBILITIES

#### 7.1 Monitoring Requirements

Upon receipt of the Federal OJT Program Enrollment Form, OCR will either approve or deny the request and notify the contractor of the decision in writing. If the request is approved, OCR will notify the applicable Department Area Engineer and the District Director of Construction.

Each month, the contractor will submit the Federal OJT Program Monthly Reporting Form, which will contain sufficient data and narrative content to enable evaluation of both progress and problems encountered. The Area Engineer, or designee, will verify the training hours indicated on the form against the certified payroll. The form must be signed and retained in the project files.

Area office personnel will conduct labor interviews and wage rate monitoring utilizing the Construction Division's Labor Standards Review Form. The area office should conduct at least one interview per trainee during their training period to verify their training status and/or progress toward completing the training program. Copies of the completed forms must be forwarded to OCR.

For reimbursement, district personnel can either add a detail number during activation or by change order to pay the contractor. Reimbursement is allowed on multiple federal-aid contracts as long as the total hours to be reimbursed have been verified through a review of the certified payrolls and accurately reflects the total hours of actual training. The contractor will not be reimbursed if there was a lack of good faith effort on the part of the contractor in meeting the requirements of the program. Additionally, reimbursement is not allowed for any trainee enrolled in the Federal OJT Program that is training on an ARRA project.

To ensure that the contractors' trainee goals are complied with, the Department will monitor the contractor's recruitment efforts, training, and hiring. This will be accomplished by a review of the OJT Program reporting forms.

OCR will continually monitor the contractor's OJT progress through an OJT database developed and maintained by the Department. The OJT database will consist of information obtained from the contractor's reporting forms.

#### 7.2 ANNUAL REPORT

On an annual basis, the Department will submit to FHWA a report on the achievement of the Department's annual training goal.

In the event the Department does not achieve the annual training goal, the Department will inform the FHWA in writing by January 31 indicating the specific reasons the goal was not achieved and the steps the Department took in their methodology to adjust future goals.

# SUPPORTIVE SERVICES (Pursuant to 23 CFR Part 230.113(f)(1)(2))

The On-the-Job Training Supportive Services (OJT/SS) Program was established in Title 23 Code of Federal Regulations, Part 230 to supplement the OJT program and support state transportation agency training programs by providing services to highway construction contractors and assistance to highway construction trainees.

The primary objectives of the OJT/SS program are to increase the overall effectiveness of the State highway agencies' approved training programs and to seek other ways to increase the training opportunities for women, minorities, and disadvantaged individuals.

#### **Texas Construction Career Academy**

The OCR has partnered with the University of Texas at Arlington to administer the TCCA. The TCCA is a recruitment and pre-employment training program.

The key benefits of the TCCA are listed below:

- Provides contractors with a means to demonstrate good faith efforts in meeting EEO objectives by participating in the program;
- Assists contractors in filling positions in under-represented classifications;
- Recruits motivated individuals for contractor employment consideration;
- Provides participants with a true understanding of the construction work environment;
- Provides participants with transportation assistance; and
- Hosts job fairs where contractors and potential employees will be introduced.

Training sessions will be conducted throughout the state. Program curriculum will include introductory courses and practical exercises related to the highway construction industry. Additional program and contact information can be found at <a href="https://www.texasconstructioncareeracademy.org">www.texasconstructioncareeracademy.org</a>.

# **APPENDIX A**

Federal On-the-Job Training Program

Special Provision

#### **SPECIAL PROVISION**

#### 000--2638

## **On-the-Job Training Program**

- Description. The primary objective of this Special Provision is the training and advancement of
  minorities, women and economically disadvantaged persons toward journeyworker status.
   Accordingly, make every effort to enroll minority, women and economically disadvantaged persons
  to the extent that such persons are available within a reasonable area of recruitment. This training
  commitment is not intended, and shall not be used to discriminate against any applicant for training,
  whether or not he/she is a member of a minority group.
- 2. Trainee Assignment. Training assignments are based on the past volume of state-let highway construction contracts awarded with the Department. Contractors meeting the selection criteria will be notified of their training assignment at the beginning of the reporting year by the Department's Office of Civil Rights.
- 3. **Program Requirements.** Fulfill all of the requirements of the On-the-Job Training Program including the maintenance of records and submittal of periodic reports documenting program performance. Trainees shall be paid at least 60% of the appropriate minimum journeyworker's rate specified in the contract for the first half of the training period, 75% for the third quarter, and 90% for the last quarter, respectively.
- 4. **Reimbursement.** If requested, contractors may be reimbursed \$0.80 per training hour at no additional cost to the Department. Training may occur on this project, all other Department contracts, or local-administered federal-aid projects with concurrence of the local government entity. However, reimbursement for training is not available on projects to the extent that such projects that do not contain federal funds.
- 5. Compliance. The Contractor will have fulfilled the contractual responsibilities by having provided acceptable training to the number of trainees specified in their goal assignment. Noncompliance may be cause for corrective and appropriate measures pursuant to Article 8.6., "Abandonment of Work or Default of Contract," which may be used to comply with the sanctions for noncompliance pursuant to 23 CFR Part 230.

# **APPENDIX B**

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Overview of Training Programs

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# TRAINING CLASSIFICATIONS

One credit shall be counted for each trainee who graduates from the program.

Two goal credits shall be counted for each trainee who graduates from the more technical training classifications with **more than 2080** maximum training hours. These training classifications are denoted by an asterisk (\*).

CODE	TRAINING CLASSIFICATION	MAXIMUM HOURS
0106	Asphalt Raker	520
0112	Batching Plant Operator, Asphalt	720
0115	Batching Plant Operator, Concrete	720
0124	Concrete Finisher, Paving and Structures	1040
0139	Electrician*	
0143	Telecommunication Technician*	2080
0144	Communications Cable Installer	720
0145	Traffic Signal/Light Pole Worker*	
0151	Form Builder/Setter, Structures	1040
0160	Form Setter, Paving and Curb	720
0175	Laborer, Utility	520
0187	Mechanic	1440
0194	Servicer	520
0196	Painter, Structures	1040
0202	Piledriver	720
0205	Pipelayer	520
0214	Blaster	1040
0300	Asphalt Distributor Operator	1040
0303	Asphalt Paving Machine Operator	1040
0305	Broom or Sweeper Operator	320
0306	Crawler Tractor Operator	720
0315	Concrete Paving Curing, Float, Texturing Machine Operator	1040
0318	Concrete Pavement Finishing Machine Operator	1040
0329	Joint Sealer	520
0333	Concrete Saw Operator	520
0339	Subgrade Trimmer	1040
0341	Small Slipform Machine Operator	720
0342	Crane Operator, Lattice Boom 80 Tons or Less	1040
0343	Crane Operator, Lattice Boom Over 80 Tons*	2080
0344	Crane Operator, Hydraulic 80 Tons or Less	1040
0345	Crane Operator, Hydraulic Over 80 Tons	1040
0346	Loader/Backhoe Operator	1040
0347	Excavator Operator, 50,000 Pounds or Less	720

CODE	TRAINING CLASSIFICATION	Maximum Hours
0348	Excavator Operator, Over 50,000 Pounds	1040
0351	Crusher or Screen Plant Operator	1040
0360	Foundation Drill Operator, Crawler Mounted	1040
0363	Foundation Drill Operator, Truck Mounted	1040
0369	Front End Loader Operator, 3 CY or Less	520
0372	Front End Loader Operator, Over 3 CY	1040
0380	Milling Machine Operator	1040
0384	Reclaimer/Pulverizer Operator	720
0390	Motor Grader Operator, Fine Grade*	2080
0393	Motor Grader Operator, Rough	1040
0396	Pavement Marking Machine Operator	720
0399	Concrete/Gunite Pump Operator	720
0402	Roller Operator, Asphalt	1040
0405	Roller Operator, Other	520
0411	Scraper Operator	520
0413	Off Road Hauler	520
0417	Self-Propelled Hammer Operator	520
0428	Agricultural Tractor Operator	520
0437	Trenching Machine Operator, Light	520
0440	Trenching Machine Operator, Heavy	1040
0441	Tunneling Machine Operator, Heavy	1560
0442	Tunneling Machine Operator, Light	720
0443	Percussion or Rotary Drill Operator	520
0444	Boring Machine Operator	720
0445	Directional Drilling Operator	1040
0446	Directional Drilling Locator	720
0500	Reinforcing Steel Worker	720
0509	Structural Steel Worker	1040
0513	Sign Erector	1040
0515	Spreader Box Operator	520
0520	Work Zone Barricade Servicer	720
0600	Truck Driver, Single Axle	520
0606	Truck Driver, Single or Tandem Axle Dump Truck	
0607	Truck Driver, Tandem Axle Tractor with Semi Trailer	1040
0609	Truck Driver Lowboy-Float	1040
0612	Truck Driver Transit-Mix	1040
0615	Boom Truck Operator	1040
0705	Structural Steel Welder*	2080
0706	Welder	1040
0708	Slurry Seal or Micro-Surfacing Machine Operator	1040

# ASPHALT RAKER - CODE 0106

# MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

l.	Orientation and Observation	
	A. Safety procedures	10 hours
	B. Observation of placement of materials	5 hour
	A. Safety procedures  B. Observation of placement of materials  C. Perform duties of asphalt raker	35 hour
II.	Care and Maintenance	
	A. Safety procedures	10 hour
	B. Routine fueling, lubricating and servicing	35 hour
III.	. Actual Operation of Equipment	
	A. Safe operating procedures	10 hour
	B. Adjustment of screed to regulate width and depth of material	35 hour
	C. Distribution of material	
Tot	otal	520 hours

# **BATCHING PLANT OPERATOR, ASPHALT - CODE 0112**

# MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

I.	Orientation and Observation  A. Safety procedures  B. Observation of equipment in operation  C. Adjustment of scales, operation of controls and weighing	10 hours 35 hours 50 hours
<b>II.</b>	Care and Maintenance A. Safety procedures B. Routine cleaning, lubrication and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Operating controls and scales for measurement and discharge of asphaltic materials into trucks, or carriers	
Tot	al	720 hours

# **BATCHING PLANT OPERATOR, CONCRETE - CODE 0115**

## MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

I.	Orientation and Observation A. Safety procedures B. Observation of equipment in operation C. Adjustment of scales, operation of controls and weighing	10 hours35 hours50 hours
II.	Care and Maintenance A. Safety procedures B. Routine cleaning, lubrication and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Operating controls and scales for measurement and discharge of concrete materials into trucks, carriers or mixer	
Tot	tal	720 hours

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# CONCRETE FINISHER, PAVING AND STRUCTURES - CODE 0124

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

l.	Orientation and Observation	
	A. Safety procedures	10 hours
	B. Observation of use of machine in operation	25 hours
	C. Starting and manipulating controls for moving equipment and attachments	25 hours
	D. Observation of use of straight edges and steel trowels	25 hours
	E. Observation of forming a finishing of edges and joints	25 hours
· II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine cleaning work area and materials, holding materials,	
	tools and handling canvas belting or burlap strips	200 hours
	C. Routine fueling, lubricating and servicing	35 hours
III.	Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Basic operation of tools and machine	165 hours
	C. Use of straight edges, trowels, or floats	100 hours
	D. Forming and finishing edges, joints, curbs and gutters	
	E. Operation of finishing machine	210 hours
	C Operation of this into the amount of the state of the s	
Tot	al	1040 hours

# **ELECTRICIAN\* - CODE 0139**

# MAXIMUM TRAINING TIME: <u>104 WEEKS OR 4160 HOURS</u> \*Two training credits will be counted for graduation in this classification

i.	Orientation A. Safety procedures	10 hours
	B. Basic rules of National Electrical Code	100 hours
	C. Basic tools – their care and uses	
II.	Technical Studies and Review	
	A. Safety procedures	10 hours
	B. Advance study of National Electrical Code	100 hours
	C. Construction blueprints, reading and application	200 hours
111	A collection of the state of th	
111.		
	A. Safety procedures	10 hours
	B. Care and Maintenance of trade tools and equipment	100 hours
	C. Wire ways – types, uses and methods of installation	900 hours
	D. Circuit wiring	
	E. Protective equipment – switches, panels, etc	
	F. Feeders and services	
	G. Lighting fixtures and wall outlets	250 hours
	H. Control wiring	150 hours
	I. Testing of completed work	100 hours
	J. Underground conduit and wire	300 hours
	K. Installation of outside lighting, maintenance and repairs	
Tot	tal	4160 hours

# TELECOMMUNICATION TECHNICIAN\* - CODE 0143

# MAXIMUM TRAINING TIME: <u>52 WEEKS OR 2080 HOURS</u> \*Two training credits will be counted for graduation in this classification

l.	Orientation A. Safety procedures
H.	Basic Design Familiarity
	A. Safety procedures10 hours
	B. Understanding and interpretation of specifications
	C. Blueprint or construction plans reading50 hours
III.	Applied Techniques of Telecommunications Construction
	A. Safety procedures10 hours
	B. Care and maintenance of trade tools and equipment60 hours
	C. Handling and installation of copper cables
	D. Handling and installation of fiber cables
	E. Termination and testing of copper cables
	F. Termination and testing of fiber cables
	G. Installation and deployment of telecommunications equipment
	H. Operational testing and troubleshooting of systems
	I. Documentation of tests and installations
Tot	al

# **COMMUNICATIONS CABLE INSTALLER - CODE 0144**

## MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

I.	Orientation A. Safety Procedures B. Theories and types of Telecommunications systems C. Operation of specialized tools and equipment D. Familiarization with standards and practices	5 hours
11.	Basic Design Familiarity  A. Safety procedures  B. Understanding and interpretation of specifications  C. Blueprint or Construction Plans Reading	20 hours
III.	Applied Techniques of Cable Installation  A. Safety procedures	70 hours
Tot	tal	720 hours

# TRAFFIC SIGNAL/LIGHT POLE WORKER\* - CODE 0145

# MAXIMUM TRAINING TIME: <u>104 WEEKS OR 4160 HOURS</u> \*Two training credits will be counted for graduation in this classification

l.	Orientation	
	A. Safety procedures	10 hours
	B. Basic rules of National Electrical Code	
	C. Basic tools – their care and uses	
H.	Technical Studies and Review	
		10 hours
	A. Safety procedures  B. Advance study of National Electrical Code	100 hours
	C. Construction blueprints, reading and application	200 haura
	C. Construction bioephins, reading and application	200 110013
III.	Applied Techniques of Electrical Construction	
	A. Safety procedures	10 hours
	B. Care and maintenance of trade tools and equipment	
	C. Wire ways – types, uses and methods of installation	
	D. Circuit wiring	800 hours
	E. Protective equipment – switches, panels, etc.	
	F. Feeders and services	
	G. Lighting fixtures and wall outlets	250 Laura
		250 nours
	H. Control wiring	150 nours
	I. Testing of completed work	130 hours
	J. Underground conduit and wire	
	K. Installation of outside lighting, maintenance and repairs	400 hours
Tot	al	4160 hours

# FORM BUILDER/SETTER, STRUCTURES - CODE 0151

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

I.	Orientation and Observation	
	A. Safety procedures	10 hours
	B. Materials and tools selection	
	C. Placing forms, form stripping and setting of precast concrete	
	or process control sumpring and soming or process control summinum	
II.	Applied techniques	
	A. Safety procedures	10 hours
	B. Blueprint or construction plans reading and application	
	C. Basic form design	
	D. Formwork: pier, pile and cap formwork; decking formwork;	
	endwall formwork; box culverts, inlets and headwall formwork,	
	parapet and hand railing formwork	225 hours
	E. Stripping and salvage of forms for reuse and cleaning work area	
	2. On pping and surrage of forms for rease and cleaning work area	
Ш.	Actual Operation of Form Setting	•
	A. Safe operating procedures	10 hours
	B. Align forms. Drive stakes for braces and erect scaffolding	
	C. Observe and assist in setting precast concrete	
	D. Measure space between forms, fit together, line,	
	plumb vertically, set to elevation	250 hours
	E. Check forms while concrete is being poured	
To	tal	1040 hours
	. ***	
	* * *  FORM SETTER, PAVING AND CURB – CODE 0160	
	FORM SETTER, PAVING AND CURB – CODE 0160	
	FORM SETTER, PAVING AND CURB – CODE 0160	
I.	FORM SETTER, PAVING AND CURB – CODE 0160	
l.	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation	10 hours
<b>l.</b>	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	
<b>l.</b>	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation	20 hours
<b>l.</b>	FORM SETTER, PAVING AND CURB - CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	20 hours
l.	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	20 hours 30 hours
	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	20 hours
	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	20 hours
II.	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	20 hours
II.	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	20 hours
II.	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	
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II.	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	
II.	FORM SETTER, PAVING AND CURB – CODE 0160  MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS  Orientation and Observation A. Safety procedures	

# LABOR, UTILITY - CODE 0175

# MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

1.	Or	ientation and Observation	
	A.	Safety procedures	10 hours
	В.	Observation of tools and machines	20 hours
II.	Ca	re and Maintenance	
	A.	Safety procedures	10 hours
	В.	Care of power and air tools	15 hours
	C.	Erosion control	20 hours
	D.	Dewatering systems	20 hours
III.	Act	tual Operation of Equipment	
	A.	Safe operating procedures	10 hours
	В.	Erect shoring and bracing	
	C.	Pipe installation	
	D.	Equipment operator assistance: position machines,	
		verify grades, signal operator to dumping positions	115 hours
	E.	Assist in placing and tying reinforcing steel	75 hours
	F.	Unload and transport material	75 hours
Tot	al		520 hours
		* * *	
		MECHANIC - CODE 0187	
		MAXIMUM TRAINING TIME: 36 WEEKS OR 1440 HOURS	
			,
١.	Or	ientation and Observation	
	A.	Safety procedures	10 hours
	В.	Cleaning, disassembling and inspection of engine parts	
	C.	Installation and adjustment of minor parts	
II.	·Ca	re and Maintenance	
		Safety procedures	10 hours
	В.	Engine reconditioning	200 hours
	C.	Clutch installation	
	D.	Transmission reconditioning	
		•	
III.		tual Repair of Equipment	
	Α.	Safe operating procedures	
	В.	Electrical systems	
	C.	Hydraulic systems	200 hours
	D.	Final drive and track assemblies	
	Ε.	Welding and fabrication	
	F.	General field maintenance	320 hours
			4

## SERVICER - CODE 0194

## MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

l.		
	A. Safety procedures	10 hours
	B. Observing fueling, greasing and cleaning filters	40 hours
	C. Fuel and grease used for different types of equipment	40 hours
II.	Actual Operation	
	A. Safe operating procedures	10 hours
	B. Servicing all types of equipment	80 hours
	C. Installation and adjustment of minor parts	80 hours
	D. General field maintenance and operation of service truck	260 hours
Tot	otal	520 hours

PAINTER, STRUCTURES — CODE 0196 (May also require SSPC QP 1 or QP 2 certification)

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

1.	Orientation and Observation  A. Safety procedures  B. Operate maintain and load equipment  C. Product and work orientation	10 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Equipment maintenance and cleanup	60 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Brushing and rolling	100 hours
	A. Safe operating procedures  B. Brushing and rolling  C. Material training  D. Hazardous materials	50 hours
	D. Hazardous materials	200 hours
	E. Sandblasting	200 hours
	E. Sandblasting	310 hours
Tot	ral	1040 hours

# PILEDRIVER - CODE 0202

# MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

i.	Orientation and Observation		
	A. Safety procedures	10 hour	
	B. Observation of machine in operation	50 hour	
	C. Starting and manipulating controls for moving equipment and attach	ments45 hour	
II.	Care and Maintenance		
	A. Safety procedures	10 hour	
	A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hour	
III.	Actual Operation of Equipment		
	A. Safe operating procedures	10 hour	
	B. Basic operation of crane or pile driving rig in hoisting and moving		
	C. Placement of pile in preparation for driving	140 hour	
	D. Seating of pile hammer on pile in preparation for driving	120 hour	
	E. Driving of pile	100 hour	
Tot	otal	720 hour	

# PIPELAYER - CODE 0205

# MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

l.	Orientation and Observation  A. Safety procedures
II.	Care and Maintenance  A. Safety procedures
III.	
Tot	al

## BLASTER - CODE 0214

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

I.	Orientation and Observation  A. Safety procedures	
11.	Applied Techniques of Powder man  A. Safety procedures	Jrs
	Actual Blasting Operations  A. Safe operating procedures	urs urs urs
Tot	111040 hou	ırs

# ASPHALT DISTRIBUTOR OPERATOR - CODE 0300

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

i.	Orientation and Observation  A. Safety procedures	
li.	Care and Maintenance  A. Safety procedures	'S
<b>III.</b>	Actual Operation of Equipment  A. Safe operating procedures	
Tot	al1040 hour	'S

# ASPHALT PAVING MACHINE OPERATOR - CODE 0303

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

l. '	Orientation and Observation  A. Safety procedures	35 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Equipment  A. Safety operating procedures	10 hours 120 hours 790 hours
Tot	tal	1040 hours

BROOM OR SWEEPER OPERATOR - CODE 0305

# $\textbf{MAXIMUM} \text{ TRAINING TIME: } \underline{8 \text{ WEEKS OR } 320 \text{ HOURS}}$

I.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	5 hours
II.	Care and Maintenance	
		10 hours
	A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Proper start-up, proper engagement and position of broom	
	and proper sweeping technique	15 hours
	C. Removal and replacement of broom wafers	
*	D. Operation of sweeper in cleaning of pavements	215 hours
Tot	al	320 hours

# CRAWLER TRACTOR OPERATOR - CODE 0306

# MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

l.	Orientation and Observation	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Observation of machine in operation	35 hours
	C. Starting and manipulating controls for moving equipment and a	ttachments30 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	. Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Movement and stockpiling of material	150 hours
	B. Movement and stockpiling of material	125 hours
	D. Clearing and grubbing	125 hours
	E Finish grading	160 hours
	F. Special applications	30 hours
Tot	otal	720 hours
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# CONCRETE PAVING CURING, FLOAT, TEXTURING MACHINE OPERATOR - CODE 0315

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

I.	Orientation and Observation  A. Safety procedures  B. Observation of machines in operation  C. Starting and manipulating controls for moving equipment and attachments	10 hours 35 hours 30 hours
11.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
	Actual Operation of Equipment  A. Safe operating procedures  B. Operation of curing system  C. Operation of machine	
Tot	al	1040 hours

# **CONCRETE PAVEMENT FINISHING MACHINE OPERATOR - CODE 0318**

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

l.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation	35 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Screed regulation indoctrination and operation  C. Operation of machine	10 hours
Tot	ıl	1040 hours

#### **JOINT SEALER -- CODE 0329**

l.	Orientation and Observation A. Safety procedures B. Observation	10 hours
II.	Care and Maintenance A. Safety procedures B. Routine cleaning and servicing	10 hours
III.	Actual Operation  A. Safe operating procedures  B. Cleaning and sealing joints in concrete paving, sidewalks, driveways and approach slabs	•
Tot	al	520 hours

### CONCRETE SAW OPERATOR - CODE 0333

### MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

l.	Orientation and Observation	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Observation of machine in operation	35 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine oiling, greasing, cleaning and servicing saw	35 hours
111.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	Actual Operation of Equipment  A. Safe operating procedures  B. Operation of saw	420 hours
Tot	otal	520 hours

### SUBGRADE TRIMMER - CODE 0339

<ul> <li>I. Orientation and Obs</li> <li>A. Safety procedure</li> <li>B. Observation of n</li> <li>C. Use of paving fo</li> <li>D. Manipulation of n</li> </ul>	servation es nachine in operation prms or electronic controls hand and foot levers	
II. Care and Maintenan A. Safety procedure B. Routine fueling,	esubricating and servicing	10 hours
C. Operation of ma	Equipment procedures ering screed; regulating width of screed	745 hours

# SMALL SLIPFORM MACHINE OPERATOR - CODE 0341

### MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

1.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	35 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Screed regulation indoctrination and operation	120 hours
	C. Operation of machine	470 hours
Tot	al	720 hours

# CRANE OPERATOR, LATTICE BOOM 80 TONS OR LESS - CODE 0342 (May also require crane operator certification)

l.	Orientation and Observation  A. Safety procedures	50 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
111.	Actual Operation of Equipment	
	A. Safe operating procedures	50 hours
	B. Loading and unloading materials	110 hours
	C. Hoisting materials	585 hours
	D. Placement of beams, pipe, girders, piles, rock riprap, etc	
Tot	ral	1040 hours

# CRANE OPERATOR, LATTICE BOOM OVER 80 TONS\* - CODE 0343 (May also require crane operator certification)

MAXIMUM TRAINING TIME: 52 WEEKS OR 2080 HOURS
\*Two training credits will be counted for graduation in this classification

I.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	10 hours 50 hours 40 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours 35 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Loading and unloading materials  C. Hoisting materials  D. Placement of beams, pipe, girders, piles, rock riprap, etc	100 hours 150 hours 800 hours 885 hours
Tot	tal	2080 hours

# CRANE OPERATOR, HYDRAULIC 80 TONS OR LESS – CODE 0344 (May also require crane operator certification)

Orientation and Observation     A. Safety procedures      B. Observation of machine in operation      C. Starting and manipulating controls for moving equipment and attachments	10 hours 50 hours 40 hours
II. Care and Maintenance A. Safety procedures	10 hours
B. Routine fueling, lubricating and servicing	35 hours
III. Actual Operation of Equipment	
A. Safe operating procedures	50 hours
B. Loading and unloading materials	110 hours
A. Safe operating procedures  B. Loading and unloading materials  C. Hoisting materials	280 hours
D. Placement of beams, pipe, girders, piles, etc	455 hours
Total	1040 hours

# CRANE OPERATOR, HYDRAULIC OVER 80 TONS – CODE 0345 (May also require crane operator certification)

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

i.	Orientation and Observation  A. Safety procedures	50 hours	
II.	Care and Maintenance		
	A. Safety procedures	10 hours	
	A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hours	
III.	Actual Operation of Equipment		
	A. Safe operating procedures	50 hours	
	B. Loading and unloading materials	110 hours	
	C. Hoisting materials	280 hours	
	A. Safe operating procedures  B. Loading and unloading materials  C. Hoisting materials  D. Placement of beams, pipe, girders, piles, etc	455 hours	
To	tal	1040 hours	
	* * *		

### LOADER/BACKHOE OPERATOR - CODE 0346

l.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	50 hours
11.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Trenching operations (for Pipe Taying, etc.)	500 hours
	C. Excavation (for structures, footings, etc.)	380 hours
Tot	tal	1040 hours

# EXCAVATOR OPERATOR, 50,000 POUNDS OR LESS - CODE 0347

# MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

1.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	10 hours 25 hours 25 hours
11.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours 35 hours
	Actual Operation of Equipment  A. Safe operating procedures  B. Excavation for footings and removal of unsuitable materials  C. Loading materials  D. Trenching for pipe, etc  E. Placement of pipe, precast concrete structures, etc	100 hours 165 hours 90 hours
Tot	tal	720 hours

# EXCAVATOR OPERATOR, OVER 50,000 POUNDS - CODE 0348

· I.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
	Actual Operation of Equipment A. Safe operating procedures B. Excavation for footings and removal of unsuitable materials C. Loading materials D. Trenching for pipe, etc E. Placement of pipe, precast concrete structures, etc	
Tot	tal	1040 hours

# CRUSHER OR SCREEN PLANT OPERATOR - CODE 0351

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

I.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting of crusher operating conveyors	10 hours35 hours30 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
111.	Actual Operation of Equipment  A. Safe operating procedures  B. Operation of conveyors and crusher operations  C. Operation of crusher	10 hours
Tot	ral	1040 hours

# FOUNDATION DRILL OPERATOR, CRAWLER MOUNTED - CODE 0360

I. Orientation and Observation	
A. Safety procedures	10 hours
B. Observation of machine in operation	35 hours
C. Starting and manipulating controls for moving equipment ar	nd attachments30 hours
II. Care and Maintenance	
A. Safety procedures	10 hours
A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hours
III. Actual Operation of Equipment	
A. Safe operating procedures	10 hours
B. Small hole drilling	300 hours
C. Large hole drilling	300 hours
D. Casing operation	110 hours
A. Safe operating procedures.  B. Small hole drilling  C. Large hole drilling  D. Casing operation  E. General operating	
Total	

# FOUNDATION DRILL OPERATOR, TRUCK MOUNTED - CODE 0363

## MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

1.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equip	35 hours
II.	. Care and Maintenance	10 hours
	A. Safety procedures B. Routine fueling, lubricating and servicing	35 hours
III.	I. Actual Operation of Equipment	
	Actual Operation of Equipment     A. Safe operating procedures      B. Small hole drilling      C. Large hole drilling      D. Casing operation	10 hours
	B. Small hole drilling	300 hours
	C. Large hole drilling	
	D. Casing operation	110 hours
	E. General operating	200 hours
Tot	otal	1040 hours

### FRONT END LOADER, 3 CY OR LESS - CODE 0369

l.	Orientation and Observation  A. Safety procedures	10 hours20 hours
11.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Loading materials  C. Excavation  D. Special applications	
Tot	al	520 hours

## FRONT END LOADER, OVER 3 CY - CODE 0372

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

١.	Orientation and Observation	
	A. Safety procedures	10 hours
	B. Observation of machine in operation	20 hours
	C. Starting and manipulating controls for moving equipment and attachmen	ts15 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	7
	A. Safe operating procedures	10 hours
	Actual Operation of Equipment  A. Safe operating procedures  B. Loading materials	400 hours
	C. Excavation	250 hours
	D. Charge hoppers with materials on asphalt and concrete plants	270 hours
	E. Special applications	20 hours
Tot	tal	1040 hours
	· ·	

### MILLING MACHINE OPERATOR - CODE 0380

/	Orientation and Observation A. Safety procedures	10 hours
,	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
	Actual Operation of Equipment A. Safe operating procedures B. Planing roadbed C. Discharging material into hauling unit	10 hours
Total		1040 hours

### RECLAIMER/PULVERIZER OPERATOR - CODE 0384

## MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

l.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation	10 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Machine  A. Safe operating procedures  B. Pulverizing road bed  C. Mixing materials	
Tot	al	720 hours

## MOTOR GRADER OPERATOR, FINE GRADE\* - CODE 0390

 $\begin{tabular}{ll} \textbf{MAXIMUM} & \textbf{TRAINING TIME: } \underline{52 \text{ WEEKS OR 2080 HOURS}} \\ \textbf{*Two training credits will be counted for graduation in this classification} \\ \end{tabular}$ 

I.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	10 hours 100 hours95 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Scraping and leveling dirt on roadway	305 hours
	C. Spreading and mixing materials on roadway	295 hours
	D. Shaping and blading subgrades	275 hours
	E. Balancing and rough shaping base course materials	275 hours
	F. Fine grading and dressing of shoulders and slopes	670 hours
Tot	tal	2080 hours

# MOTOR GRADER OPERATOR, ROUGH – CODE 0393

# MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

ı.	Orientation and Observation	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Observation of machine in operation	100 hours
	C. Starting and manipulating controls for moving equipment and attachments	95 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	A. Safe operating procedures  B. Scraping and leveling dirt on roadway	
	C. Spreading and mixing materials on roadway	200 hours
	D. Shaping and blading subgrades	180 hours
	E. Balancing and rough shaping base course materials	180 hours
Tot	tal	1040 hours

# PAVEMENT MARKING MACHINE OPERATOR - CODE 0396

l.	Orientation and Observation A. Safety procedures	10 hours
	B. Observation of machine in operation	35 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	A. Safety procedures      B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Machine	
	A. Safe operating procedures	10 hours
	A. Safe operating procedures  B. Laying stripes and markers	520 hours
	C. Loading machine with appropriate materials	
Tot	tal	720 hours

# CONCRETE/GUNITE PUMP OPERATOR - CODE 0399

1.	Orientation and Observation  A. Safety procedures	ours	
II.	Care and Maintenance A. Safety procedures	ours ours	
111.	Actual Operation of Machine  A. Safe operating procedures		
To	720 k	ours	
	* * *		
	ROLLER OPERATOR, ASPHALT - CODE 0402		
	MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS		
l.	Orientation and Observation  A. Safety procedures	ours	
II.	Care and Maintenance A. Safety procedures		
111.	Actual Operation of Equipment  A. Safe operating procedures	nours	

# ROLLER OPERATOR, OTHER - CODE 0405

# MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

l.	Orientation and Observation A. Safety procedures	10 h
	B. Observation of machine in operation	35 hour
II.	Care and Maintenance	
	A. Safety procedures	10 hour
	B. Routine fueling, lubricating and servicing	35 hour
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hour
	B. Roll base course to desired compaction	
	C. Roll embankment to desired compaction	210 hour
То	tal	520 hour

## **SCRAPER OPERATOR - CODE 0411**

I.	Orientation and Observation  A. Safety procedures	10 hours 20 hours 15 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures  B. Loading and transporting materials  C. Spreading material  D. Rough roadway grading	10 hours
	B. Loading and transporting materials	150 hours
	C. Spreading material	150 hours
	D. Rough roadway grading	70 hours
	E. Compaction of embankment	50 hours
Tote	al	520 hours

# OFF ROAD HAULER - CODE 0413

### MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

1.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation	10 hours
	B. Observation of machine in operation	
11.	Care and Maintenance	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	10 h
	A. Safe operating procedures  B. Loading and transporting materials	IU nours
	B. Loading and transporting materials	350 hours
	C. Operation of off-road water tanker	70 hours
Tot	al	520 hours
101	* * *	

# SELF-PROPELLED HAMMER OPERATOR - CODE 0417

l.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation	10 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Breaking concrete, asphalt and other materials  C. Other related tasks	10 hours 350 hours 70 hours
Tot	tal	520 hours

#### **AGRICULTURAL TRACTOR OPERATOR - CODE 0428**

# MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

1.	Orientation and Observation  A. Safety procedures  B. Observation of machine in operation  C. Starting and manipulating controls for moving equipment and attachments	10 hours30 hours25 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	•
	A. Safe operating procedures	10 hours
	B. Pulling compaction implements	200 hours
	C. Pull graders for dressing operations	200 hours
Tot	ral	520 hours

# TRENCHING MACHINE OPERATOR, LIGHT - CODE 0437

I.	Orientation and Observation	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Observation of machine in operation	30 hours
	C. Starting and manipulating controls for moving equipment and attachments	25 hours
11.	. Care and Maintenance	
	A. Safety procedures	10 hours
	A. Safety procedures  B. Routine fueling, lubricating and servicing	35 hours
III.	I. Actual Operation of Equipment	
	A. Safe operating procedures	
	B. Excavation for footing and removal of unsuitable materials	100 hours
	C. Trenching for pipe, etc	300 hours
To	otal	520 hours

# TRENCHING MACHINE OPERATOR, HEAVY - CODE 0440

### MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

1.	Orientation and Observation  A. Safety procedures	0 hours 0 hours 25 hours
II.	Care and Maintenance A. Safety procedures1 B. Routine fueling, lubricating and servicing3	0 hours 35 hours
	Actual Operation of Equipment  A. Safe operating procedures	)O hours
Tot	tal104	40 hours

#### \* \*

# TUNNELING MACHINE OPERATOR, HEAVY - CODE 0441

l.	Orientation and Observation	701
	A. Safety procedures	IU hours
	B. Flementary surveying of tunnel alignment and grade	OU nours
	C. General tunneling procedures and operation	200 hours
II.	Care and Maintenance	101
	A. Safety procedures	I U hours
	B. Poutine lubricating and servicing	35 hours
	C. Electrical connections, motors, and switches	40 nours
	D Hydraulic components, use and maintenance	40 nours
	E. Spoil haulage equipment and track installation, use and mainten	ance40 hours
[]].	. Actual Operation of Equipment	101
	A. Safe operating procedures	10 hours
	B Soft ground tunneling	
	C Ground stabilization	130 noors
	D. Rock tunneling	240 nours
	F Direct nine iacking	Z40 110013
	F. Two pass tunneling	240 hours
	G. Grouting	20 hours
Tot	otal	1560 hours

# TUNNELING MACHINE OPERATOR, LIGHT - CODE 0442

# MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

l.	Orientation and	Observation	
	A. Safety proc	edures	10 hour
	B. Elementary	surveying of tunnel alignment and grade	40 hour
	C. General bo	ring procedures and operation	150 hour
II.	Care and Maint	enance	
	A. Safety proc	edures	
	B. Routine lubr	icating and servicing	35 bour
	C. Hydraulic co	edures icating and servicing omponents, use and maintenance	40 hour
III.	Actual Operatio	n of Equipment	•
	A. Safe operat	ing procedures	10 hour
	B. Soft ground	tunneling	225 hour
	C. Rock tunnelin	n of Equipment ing procedurestunneling	200 hour
	•		

# PERCUSSION OR ROTARY DRILL OPERATOR - CODE 0443

Orientation and Observation     A. Safety procedures      B. General drilling procedures and operation	10 hours
II. Care and Maintenance	
A. Safety procedures	10 hours
B. Routine fueling, lubricating and servicing	35 hours
III. Actual Operation of Equipment	
A. Safe operating procedures	10 hours
B. Small hole drilling	
C. Large hole drilling	
Total	520 hours

#### **BORING MACHINE OPERATOR - CODE 0444**

### MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

I.	Orientation and Observation	on	
	A. Safety procedures		10 hours
	B. Elementary surveying o	of tunnel alignment and grade	40 hours
	C. General boring proced	lures and operation	150 hours
II.	Care and Maintenance		•
	A. Safety procedures		10 hours
	B. Routine lubricating and	servicing	35 hours
	C. Hydraulic components,	use and maintenance	40 hours
III.	Actual Operation of Equipn	nent	
	A. Safe operating proced	ures	10 hours
	<ul> <li>B. Soft Ground tunneling</li> </ul>		225 hours
	C. Rock tunneling		200 hours
Tot	al		720 hours

#### **DIRECTIONAL DRILLING OPERATOR - CODE 0445**

l.	Orientation and Observation  A. Safety procedures  B. General drilling procedures and operation  C. Identification of steering head tools  D. Controlling drill speed and direction  E. Pullback of pipe	
II.	Care and Maintenance A. Safety procedures B. Drilling fluid characteristics C. Routine fueling, lubricating and servicing	10 hours 65 hours 35 hours
	Actual Operation of Equipment  A. Safe operating procedures  B. Operation of directional drilling machine	
Tot	tal	1040 hours

# **DIRECTIONAL DRILLING LOCATOR - CODE 0446**

### MAXIMUM TRAINING TIME: 18 WEEKS OR 720 HOURS

<b>l.</b>	Orientation and Observation  A. Safety procedures  B. General locating equipment operation	10 hours
il.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Machine setup  C. Operation of locating equipment	10 hours
Tot	al	720 hours

### REINFORCING STEEL WORKER - CODE 0500

	ation and Observation fety procedures	10 hours
B. Ob	fety procedures pservation of steel being set and welding of rods	15 hours
	nd Maintenance	•
A. Saf	fety procedures	10 hours
B. Ste	fety proceduresel bar placement	50 hours
III. Actual	Steel Setting	
A. Saf	fety procedures	10 hours
B. Roo	d placement and fasteningd cutting and welding	300 hours
C. Roc	d cutting and welding	175 hours
	orication of reinforcement assembly	1.001

### STRUCTURAL STEEL WORKER - CODE 0509

#### MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

I.	Orientation and Observation  A. Safety procedures
	B. Observation of steel worker20 hours
И.	Care and Maintenance
	A. Safety procedures
	A. Safety procedures
III.	Operating with Steel Workers  A. Safety procedures
Tot	1040 hours

\* \*

#### SIGN ERECTOR - CODE 0513

1.	Orientation and Safe Use of Tools and Equipment	
	A. Safety procedures	10 hours
	B. Power and hand tools	20 hours
	A. Safety procedures  B. Power and hand tools  C. Special fittings and hardware	10 hours
	D. Specifications or design for concrete mixer	20 hours
II.	Basic Design Familiarity	
	A. Blueprint or Construction Plans Reading	50 hours
III.	Applied Techniques of Sign Erection	
	A. Safety procedures	10 hours
	B. Preparation of layout for signs	30 hours
	C. Cuts, ties and sets reinforcing steel for footings	25 hours
	D. Sets forms for, places concrete and sets anchor bolts	300 hours
	E. Erects wood or metal structures	250 hours
	F. Places clamps, brackets or other required hardware on structures	
	G. Stripping and Salvage of Forms for Re-use	65 hours
To	tal	1040 hours

# SPREADER BOX OPERATOR - CODE 0515

# MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

l.	Orientation and Observation	
	A. Safety procedures	10 hours
	B. Observation of machine in operation	25 hours
	C. Starting, stopping and manipulating controls for moving	
	C. Starting, stopping and manipulating controls for moving equipment and attachments	20 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	Actual Operation of Equipment  A. Safety procedures  B. Selection and loading of materials	10 hours
	B. Selection and loading of materials	40 hours
	C. Spreading of stone or other granular materials	370 hours
Tot	tal	520 hours

**WORK ZONE BARRICADE SERVICER - CODE 0520** 

ı.	Orientation and Observation	•
	A. Safety procedures	
	B. Operation of traffic control truck	
	Safety procedures      Operation of traffic control truck      Traffic control device orientation	25 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Care and storage of equipment and materials	35 hours
III.	Traffic Control Operation	en e
	A. Safety procedures	10 hours
	B. Fabrication of traffic control devices	140 hours
	C. Erection and Maintenance of traffic control devices	395 hours
	C. Erection and Maintenance of traffic control devices  D. Operation of traffic control truck	80 hours
Tot	al	720 hours

# TRUCK DRIVER, SINGLE AXLE – CODE 0600 (May require CDL license for driving on highway)

### MAXIMUM TRAINING TIME: 13 WEEKS OR 520 HOURS

I.	Orientation and Observation  A. Safety procedures	10 hours
	D. Olympia (m. m. m	50 nours
	C. Starting and manipulating vehicle	40 hours
11.	Care and Maintenance	10 hauma
	A. Safety procedures	1 U nours
	A. Safety procedures  B. Routine fueling, lubricating and servicing	3onours
HI.	Actual Operation of Equipment	
	A C. f	10 hours
	B. Loading and unloading materials and operation of vehicle	365 hours
Tot	tal	520 hours
101	IVI ***********************************	

\* \* \*

# TRUCK DRIVER, SINGLE OR TANDEM AXLE DUMP TRUCK – CODE 0606 (May require CDL license for driving on highway)

i.	Orientation and Observation  A. Safety procedures  B. Observation (as a passenger) of vehicle in operation  C. Starting and manipulating vehicle	10 hours 50 hours 40 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
111.	Actual Operation of Equipment  A. Safe operating procedures  B. Loading and unloading materials and operation of vehicle	10 hours
Tot	tal	720 hours

# TRUCK DRIVER, TANDEM AXLE TRACTOR WITH SEMI TRAILER - CODE 0607 (May require CDL license for driving on highway)

l.	Orientation and Observation  A. Safety procedures  B. Observation (as a passenger) of vehicle in operation  C. Starting and manipulating vehicle	50 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Loading and unloading materials and operation of vehicle	10 hours
Tot	al	1040 hours
	* * *	
	TRUCK DRIVER LOWBOY- FLOAT — CODE 0609 (May require CDL license for on-highway use)  MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS	
I.	Orientation and Observation  A. Safety procedures  B. Observation (as a passenger) of vehicle in operation  C. Starting and manipulating vehicle	50 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
111.	Actual Operation of Equipment  A. Safe operating procedures  B. Loading and unloading materials and operation of vehicle  C. Loading and unloading equipment	500 hours

# TRUCK DRIVER TRANSIT-MIX - CODE 0612 (May require CDL license for on-highway use)

### MAXIMUM TRAINING TIME: 26 WEEKS OR 1040 HOURS

1.	Orientation and Observation  A. Safety procedures  B. Observation (as a passenger) of vehicle in operation  C. Starting and manipulating vehicle	10 hours50 hours40 hours
II.		
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
III.	Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Mixing materials	20 hours
	C. Loading materials at plant	115 hours
	D. Operation of vehicle	600 hours
	A. Safe operating procedures	150 hours
Tot	tal	1040 hours

# BOOM TRUCK OPERATOR - CODE 0615 (May require CDL license for on-highway use)

I.	Orientation and Observation  A. Safety procedures	10 hours
II.	Care and Maintenance A. Safety procedures B. Routine fueling, lubricating and servicing	10 hours
III.	Actual Operation of Equipment  A. Safe operating procedures  B. Loading and unloading materials  C. Hoisting materials	410 hours
Tot	al	1040 hours

# STRUCTURAL STEEL WELDER\* - CODE 0705 (Requires certification by the American Welding Society)

# MAXIMUM TRAINING TIME: <u>52 WEEKS OR 2080 HOURS</u> \*Two training credits will be counted for graduation in this classification

l.	Orientation and Observation  A. Safety procedures  B. Welding equipment  C. Materials selection  D. Observation of welder  E. Observation of welding of permanent metal deck forms	20 hours
II.	Applied Techniques of Welding  A. Safety procedures  B. Acetylene-cutting, brazing and welding  C. Electric-cutting and welding	10 hours
Ш.	Actual Welding Operations  A. Safety procedures  B. Cut, lay out, fit and weld  C. Structural steel welding	
Tot	al	2080 hours

## WELDER - CODE 0706

l.	Orientation and Observation  A. Safety procedures  B. Welding equipment  C. Materials selection  D. Observation of welder	20 hours
11.	Applied Techniques of Welding  A. Safety procedures	
111.	Actual Welding Operations  A. Safety procedures  B. Cut, lay out, fit and weld sheet metal, cast iron and other metal parts	
Tot	al	1040 hours

### SLURRY SEAL OR MICRO-SURFACING MACHINE OPERATOR - CODE 0708

l.	Orientation and Observation	
	A. Safety procedures	10 hours
	B. Observation of machine in operation	35 hours
	C. Starting and manipulating controls for moving equipment and attachment	ments30 hours
II.	Care and Maintenance	
	A. Safety procedures	10 hours
	B. Routine fueling, lubricating and servicing	35 hours
Ш.	. Actual Operation of Equipment	
	A. Safe operating procedures	10 hours
	B. Screed regulation indoctrination and operation	120 hours
	C. Operation of machine and leveling of materials	790 hours
Tot	otal	1040 hours

# APPENDIX C

Reporting Forms

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#### (Flow, 1/20 13)

# Texas Department of Transportation Contractor On-the-Job Training Plan

The training and upgrading of minorities and women toward journeyworker status is a primary objective of the training provision. Accordingly, the contractor shall make every effort to enroll minority and women trainees to the extent that such persons are available within a reasonable area of recruitment. Contractors are encouraged to conduct systematic and direct recruitment through public and private sources likely to yield minority and women trainees. This training commitment is not intended, and shall not be used, to discriminate against any applicant for training, whether members of a minority group or not.

For questions, contact the Texas Department of Transportation's (TxDOT) Office of Civil Rights at (512) 416-4750. Forward a signed copy to OCR TxDOT-O.IT-Program@txdot.gov.

Contractor	ntractor				
Address	City, State Zip				
Contractor Representative	E-mail Address		Phone Number		
I. TRANSGINFORMATION	L				
Training Cla	ssification	Projected Numb of Transes	er Approximate Training Start D		
			- ^; 		
		<u>.</u>	-:-		
understand and will comply fully with Signature  V. TxDOT USE ONLY	the plans and specifications ur	nder which this training  Date	is being performe		
Print Name		Title			
		Date			
Signature					
Approved		Disapproved			
		Disapproved	1,000		



# FEDERAL ON-THE-JOB TRAINING PROGRAM ENROLLMENT FORM

Form 2201 (Favr. 0912) Page 1 of 1

TRANSFER FARILATION									
Last name:	1	rist name			ML	SSN	(last 4 digits):	Goal yea	
Address:		<del>`</del>				.1			
City:		State:	Zip code:			Phor	ie:		
Gender: RecelEthnicity:			If ot	her, pleas	e speci	ly:			
New Hire or Upgrade:	t job classificat	Non:	C	urrent wag					
The candidate expressed interest from the candidate expressed in the candidate expressed expressed in the candidate expressed expressed in the candidate	t in the OUT If new I	—	by responding		r, pleas	e spec	ily:		
How did the candidate demonstr	rate the com	mitment a	and capebility t	o complet	e the pr	ogrami			
HANNEN FORMATON									
Proposed trainee job classification	on:			Training	sian W	age:	Planned train	aug sian ca	
Starting Federal-aid project CSJ:			is the OJT Spe If no, a change	cial Provid order mu	son inch st be ge	ided in nerate:	the contract?	Yes I	
Area Engineer:			District:			Coa	unty:	·	
enumeiorantomator									
Contractor:									
Contact person:			Phone:	Phone:					
Address:				City, State, Zip:					
E-mail:		-			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		······································		
Trainee Signature			Contra	Contractor Representative Signature					
Print Name			Pilit	Print Name					

Submit this form within 7 days to TxDOT's Office of Civil Rights at OCR TxDOT-O.IT-Program@txdot.gov. A signed copy must be maintained in the project files. Upon receipt of this form and if appropriate, OCR will turnish an enrollment confirmation letter to the contractor, the Area Engineer, and the District Director of Construction.

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# FEDERAL ON-THE-JOB TRAINING PROGRAM MONTHLY REPORTING FORM

Form 2202 (Rov. 05/12) Page 1 of 1

umierne en de la comp							
Last name:		Fin	i name:		SSN (last 4 di)	phs): Goel year	
Training job classification:		<u>.</u>	Maxim		Hourly was	vage rate:	
to the company of the						· · · · · · · · · · · · · · · · · · ·	
Contractor:							
NASSAN PARAM	TION						
Reporting months			Total (	raining hours prior I	lo this month		
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			Percent	age of training co	mpleted:	0.00%	
				•			
Contractor representa	tive	Contact pi	ione	E-m	All .		
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ale of graduation:			Date of ten	mination/resignation	<b>5</b> +		
Reason for trainee lea	wing program or ado	ditional con		A.	· -		
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ederal aid contract in	lentified here. Coun	ty:	a entiriS to chistr	CSJ:	. we no moń	Shirte nie ere se	
EXAS DEPARTMEN ale checked egainst			1550174				
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nd litte	Title:						
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Submit this form by the 10th of each month to the project Area Engineer(s) where training occurred, reporting on the preceding month. Also forward a copy to TxDOTs Office of Civil Rights at OCR TxDOT-Off-Program@txtot.gov.

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## **LABOR STANDARDS REVIEW**

Form 2220 (Rev. 10/11) Page 1 of 2

Project CSJ:	County:	Date:				
Employer:						
Employee Interview						
Employee Name:						
Job Classification:		Wage Rate:				
Describe your work dutie	s and tools used:					
Work being performed (o	bserved):					
*Do you work over 40 hours per week?  Ye	s ⊡No Wage Rate:	How paid? (cash or check)				
*Work on all projects (pri	vate, municipal, state or coun	ty) is counted for overtime.				
Is any money deducted fr ☐Yes ☐No If yes, exp	om your pay besides income lain:	and social security taxes?				
Has employee seen post minimum wage rates?	ing of Are you paid Yes ⊡No weekly? ⊡Yes	If not, how				
Are you currently enrolled if so, has copy of training	d in an apprenticeship or train program been provided? □	ning program?				
Interviewed by:						
On-the-Job Training (if	applicable)					
When did you begin work	ding for this company? Approx	ximate Month/Year:				
Job classification at hire:						
List previous job classific	ation/craft with this company	or other companies:				
•						
	aft training are you enrolled?					
What is the name and titi	e of your trainer?					

# LABOR STANDARDS REVIEW



On-the-Job Training (co	ntinued)	٠	The state of the s
Please explain the trainin	g you are receiving:		
Have you received a copy ☐Yes ☐No	of the Confractor OJT E	rollment R	equest Form that you signed?
Have you received a copy	of the OJT Program curr	iculum?	]Yes □No
Interviewer (Signature an	d Title)		Date
Payroll Review			
Payroll Period:		Classifica	tion:
Minimum Hourly Rate:		Rate Paid	
*OJT Current Training Per	iod (if applicable):		
☐ First Half @ min. 60%	☐ Third Quarter @ mir	1. 75%	☐ Last Quarter @ min. 90%
*Trainee's current training of corresponding quarter.	uarter. Minimum percentaç	e of prevail	ing wage rate to be paid for the
lf employee interview or pay	roll review indicates non-c	ompliance, c	lescribe actions taken:
Supplemental Payrolls Su	bmitted? □Yes □No		
Reviewer (Signature and	Title)		Date

# **APPENDIX D**

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Federal Regulation 23 CFR Part 230

## § 230.111 Implementation of special requirements for the provision of onthe-job training.

(a) The State highway agency shall determine which Federal-aid highway construction contracts shall include the "Training Special Provisions" (appendix B) and the minimum number of trainess to be specified therein after giving appropriate consideration to the guidelines set forth in §230,111(c). The "Training Special Provisions" shall supersede section 7(b) of the Special Provisions (appendix A) entitled "Specific Equal Employment Opportunity Responsibilities." Minor wording revisions will be required to the "Training Special Provisions" in areas having "Homestown" or "Imposed Plan" requirements

quirements.

(b) The Washington Headquarters shall establish and publish annually suggested minimum training goals, These goals will be based on the Federal-aid apportioned amounts and the minority population. A State will have achieved its goal if the total number of training slots on selected federally aided highway construction contracts which have been awarded during each 12-month period equals or exceeds the State's suggested minimum annual goal. In the event a State highway agency does not attain its goal during a calendar year, the State highway agency at the end of the calendar year shall inform the Administrator of the reasons for its inability to meet the suggested minimum number of training slots and the steps to be taken to achieve the goal during the next calendar year. The information is to be submitted not later than 30 days from the end of the calendar year and should be factual, and should not only indicate the situations occurring during the year but show the project conditions at least through the coming year, The final determination will be made on what training goals are considered to be realistic based on the information submitted by a State.

(c) The following guidelines shall be utilized by the State highway agency in selecting projects and determining the number of trainers to be provided

training therein:

 Availability of minorities, women, and disadvantaged for training.

- (2) The potential for effective training.
  - (3) Duration of the contract,
  - (4) Dollar value of the contract,
- (5) Total normal work force that the average bidder could be expected to use.
  - (6) Geographic location.

(7) Type of work,

- (8) The need for additional journeymen in the area.
- (9) Recognition of the suggested minimum goal for the State.
- (10) A satisfactory ratio of trainees to journeymen expected to be on the contractor's work force during normal operations (considered to fall between 1:10 and 1:4).
- (d) Training programs which are established shall be approved only if they meet the standards set forth in appendix B with regard to:
- The primary objectives of training and upgrading minority group workers, women and disadvantaged persons.

(2) The development of full journey-

men.

- (8) The minimum length and type of training.
  - (4) The minimum wages of trainees.

(5) Trainees certifications,

(6) Keeping records and furnishing reports.

(e)(1) Training programs considered by a State highway agency to meet the standards under this directive shall be submitted to the FHWA division Administrator with a recommendation for approval.

(2) Employment pursuant to training programs approved by the FHWA division Administrator will be exempt from the minimum wage rate provisions of section 113 of title 23 U.S.C. Approval, however, shall not be given to training programs which provide for simployment of trainees at wages less than those required by the Special Training Provisions, (Appendix B.)

(f)(1) Apprenticeship programs approved by the U.S. Department of Labor as of the date of proposed use by a Federal-aid highway contractor or subcontractor need not be formally approved by the State highway agency or the FHWA division Administrator. Such programs, including their minimum wags provisions, are acceptable for use, provided they are administered

in a manner reasonably calculated to meet the equal employment opportunity obligations of the contractor.

(2) Other training programs approved by the U.S. Department of Labor as of the date of proposed use by a Federalaid highway contractor or subcontractor are also acceptable for use without the formal approval of the State highway agency or the division Administrator provided;

(i) The U.S. Department of Labor has clearly approved the program aspects relating to equal employment opportunity and the payment of traines wage rates in lieu of prevailing wage

rates.

(ii) They are reasonably calculated to qualify the average trainees for journeyman status in the classification concerned by the end of the training period.

(iii) They are administered in a manner calculated to meet the equal employment obligations of the contrac-

tors.

(g) The State highway agencies have the option of permitting Federal aid highway construction contractors to bid on training to be given under this directive. The following procedures are to be utilized by those State highway agencies that elect to provide a bid item for training:

(1) The number of training positions shall continue to be specified in the Special Training Provisions. Furthermore, this number should be converted into an estimated number of hours of training which is to be used in arriving at the total bid price for the training item. Increases and decreases from the estimated amounts would be handled

as overruns or underruns;

(2) A section concerning the method of payment should be included in the Special Training Provisions. Some offsite training is permissible as long as the training is an integral part of an approved training program and does not comprise a substantial part of the overall training. Furthermore, the trainee must be concurrently employed on a federally aided highway construction project subject to the Special Training Provisions attached to this directive. Reimbursement for offsite training may only be made to the contractor where he does one or more of

the following: Contributes to the cost of the training, provides the instruction to the trainee, or pays the trainee's wages during the offsite training period:

(3) A State highway agency may modify the special provisions to specify the numbers to be trained in specific

job classifications;

(4) A State highway agency can specify training standards provided any prospective bidder can use them, the training standards are made known in the advertised specifications, and such standards are found acceptable by FHWA.

[40 FR 28053, July 3, 1975; 40 FR 57358, Dec. 9, 1975, as amended at 41 FR 3060, Jan. 21, 1976]

#### § 230.113 Implementation of supportive services.

(a) The State highway agency shall establish procedures, subject to the availability of funds under 23 U.S.C. 140(b), for the provision of supportive services in support of training programs approved under this directive. Funds made available to implement this paragraph shall not be used to finance the training of State highway agency employees or to provide services in support of such training. State highway agencies are not required to match funds allocated to them under this section.

(b) In determining the types of supportive services to be provided which will increase the effectiveness of approved training programs. State highway agencies shall give preference to the following types of services in the

order listed:

(1) Services related to recruiting, counseling, transportation, physical examinations, remedial training, with special emphasis upon increasing training opportunities for members of minority groups and women.

(2) Services in connection with the administration of on-the-job training programs being sponsored by individual or groups of contractors and/or minority groups and women's groups;

(8) Services designed to develop the capabilities of prospective trainees for undertaking on-the-job training;

(4) Services in connection with providing a continuation of training during periods of seasonal shutdown; (5) Followup services to ascertain outcome of training being provided.

- (c) State highway agencies which desire to provide or obtain supportive services other than those listed above shall submit their proposals to the Federal Highway Administration for approval. The proposal, together with recommendations of the division and regional offices shall be submitted to the Administrator for appropriate action.
- (d) When the State highway agency provides supportive services by contract, formal advertising is not required by the FHWA, however, the State highway agency shall solicit proposals from such qualified sources as will assure the competitive nature of the procurement. The evaluation of proposals by the State highway agency must include consideration of the proposer's ability to effect a productive relationship with contractors, unions (if appropriate), minority and women groups, minority and women trainees, and other persons or organizations whose cooperation and assistance will contribute to the successful performance of the contract work.
- (e) In the selection of contractors to provide supportive services, State highway agencies shall make conscientious efforts to search out and utilize the services of qualified minority or women organizations, or minority or women business enterprises,
- (f) As a minimum, State highway agency contracts to obtain supportive services shall include the following provisions:
- (1) A statement that a primary purpose of the supportive services is to increase the effectiveness of approved outhe-job training programs, particularly their effectiveness in providing meaningful training opportunities for minorities, women, and the disadvantaged on Federal-aid highway projects;
- (2) A clear and complete statement of the services to be provided under the contract, such as services to construction contractors, subcontractors, and trainess, for recruiting, counseling, remedial educational training, assistance in the acquisition of tools, special equipment and transportation, followup procedures, etc.;

- (3) The nondiscrimination provisions required by Title VI of the Civil Rights Act of 1964 as set forth in FHWA Form PR-1273, and a statement of non-discrimination in employment because of race, color, religion, national origin or sex.
- (4) The establishment of a definite perriod of contract performance together with, if appropriate, a schedule stating when specific supportive services are to be provided;
- (5) Reporting requirements pursuant to which the State highway agency will receive monthly or quarterly reports containing sufficient statistical data and narrative content to enable svaluation of both progress and problems;
- (6) A requirement that the contractor keep track of trainess receiving training on Federal-aid highway construction projects for up to 6 months during periods when their training is interrupted. Such contracts shall also require the contractor to conduct a 6 month followup review of the employment status of each graduate who completes an on-the-job training program on a Federal-aid highway construction project subsequent to the effective date of the contract for supportive services.
  - (7) The basis of payment;
- (8) An estimated schedule for expenditures;
- (9) The right of access to contractor and subcontractor records and the right to audit shall be granted to authorize State highway agency and FHWA officials;
  - (10) Noncollusion certification;
- (11) A requirement that the contractor provide all information necessary to support progress payments if such are provided for in the contract;
  - (12) A termination clause.
- (g) The State highway agency is to furnish copies of the reports received under paragraph (b)(5) of this section, to the division office.
- [40 FR 20053, July 3, 1975, as amended at 41 FR 3090, Jan. 21, 1976]

#### §230.116 Special contract requirements for "Hometown" or "Imposed" Plan areas.

Direct Federal and Federal-aid contracts to be performed in "Hometown"

or "Imposed" Plan areas will incorporate the special provision set forth in appendix G.

#### §230.117 Reimbursement procedures (Federal-aid highway construction projects only).

(a) On-the-job special training provisions. State highway agencies will be reimbursed on the same pro-rata basis as the construction costs of the Fed-

eral-aid project.

(b) Supportive services. (1) The State highway agency must keep a separate account of supportive services funds since they cannot be interchanged with regular Federal-aid funds. In addition, these funds may not be expended in a manner that would provide for duplicate payment of Federal or Federal-aid

funds for the same service.

(2) Where a State highway agency does not obligate all its funds within the time specified in the particular year's allocation directive, the funds shall revert to the FHWA Headquarters Office to be made available for use by other State highway agencies, taking into consideration each State's need for and ability to use such funds.

#### § 230.119 Monitoring of supportive services.

Supportive services procured by a State highway agency shall be monitored by both the State highway agency and the division office.

#### §230.121 Reports.

(a) Employment reports on Federalaid highway construction contracts not subject to "Hometown" or "Imposed"

plan requirements.

(1) Paragraph 10c of the special provisions (appendix A) sets forth specific reporting requirements, FHWA Form PR-1391, Federal-Aid Highway Construction Contractors Annual REO Report, (appendix C) and FHWA Form PR 1392, Federal-Aid Highway Construction Summary of Employment Data (including minority breakdown) for all Federal-Aid Highway Projects for month ending July 31st, 19—, (appendix D) are to be used to fulfill these reporting requirements,

(2) Form PR 1391 is to be completed by each contractor and each subcontractor subject to this part for every month of July during which work is performed, and submitted to the State highway agency. A separate report is to be completed for each covered contract or subcontract, The employment data entered should reflect the work force on board during all or any part of the last payroll period preceding the end of the month. The State highway agency is to forward a single copy of each report to the FHWA division of-

(3) Form PR 1392 is to be completed by the State highway agencies, summarizing the reports on PR 1391 for the month of July received from all active contractors and subcontractors, Three (3) copies of completed Forms PR 1392 are to be forwarded to the division of-

fice.

(b) Employment reports on direct Federal highway construction contracts not subject to "Hometown" or "Imposed" plan requirements, Forms PR 1391 (appendix C) and PR 1392 (appendix D) shall be used for reporting purposes as prescribed in §230,121(a).

(c) Employment reports on direct Federal and Federal-aid highway construction contracts subject to "Hometown" or "Imposed" plan require-

ments.

(1) Reporting requirements for direct Federal and Federal-aid highway construction projects located in areas where "Hometown" or "Imposed" plans are in effect shall be in accordance with those issued by the U.S. Department of Labor, Office of Federal

Contract Compliance,

(2) In order that we may comply with the U.S. Senate Committee on Public Works' request that the Federal Highway Administration submit a report annually on the status of the equal employment opportunity program, Form PR 1391 is to be completed annually by each contractor and each subcontractor holding contracts or subcontracts exceeding \$10,000 except as otherwise provided for under 23 U.S.C. 117. The employment data entered should reflect the work force on board during all or any part of the last payroll period preceding the end of the month of July,

(d) [Reserved]

(e) Reports on supportive services contracts. The State highway agency is

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to furnish copies of the reports received from supportive services contractors to the FHWA division office which will furnish a copy to the regional office.

[40 FR 26063, July 3, 1975, as amended at 43 FR 19366, May 5, 1976; 61 FR 14616, Apr. 3, 1996;

#### APPENDIX A TO SUBPART A OF PART 220—SPECIAL PROVISIONS

# EPECIFIC EXUAL EMPLOYMENT OPPORTUNITY RESPONEIBUITES

1. General. a. Equal employment opportunity requirements not to discriminate and to take affirmative action to assure equal employment opportunity as required by Execulive Order 11245 and Executive Order 11375 are set forth in Required Contract, Provisions (Form PR-1275 or 1316, as appropriate) and these Special Provisions which are imposed pursuant to section 140 of title 23 U.S.C., as established by section 22 of the Federal-Aid Highway Act of 1968. The requirements set forth in these Special Provisions shall constitute the specific affirmstive action requirements for project activi-ties under this contract and supplement the equal employment opportunity requirements set forth in the Bequired Contract Provisions.

b. The contractor will work with the State highway agencies and the Federal Government in carrying out equal employment opportunity obligations and in their review of his/her activities under the contract.

c. The contractor and all hisher subcontractors holding subcontracts not including material suppliers, of \$10,000 or more, will comply with the following minimum specific requirement activities of equal employment opportunity: (The equal employment opportunity requirements of Executive Order 11246, as set forth in volume 6, chapter 4, section 1, subsection 1 of the Federal-Aid Highway Program Manual, are applicable to material suppliers as well as contractors and subcontractors.) The contractor will include these requirements in every subcontract of \$10,000 or more with such modification of language as is necessary to make them bluding on the subcontractor.

2. Equal Employment Opportunity Policy. The contractor will accept as his operating policy the following statement which is designed to further the provision of equal employment opportunity to all persons without regard to their race, color, religion, sex, or national origin, and to promote the full realization of equal employment opportunity through a positive continuing program:

It is the policy of this Company to assure that applicants are employed, and that employees are treated during employment, without regard to their race, religion, sex, color, or national origin. Such action shall include: employment, apprading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; rates of pay or other forms of compensation; and selection for training, including apprenticeship, preapprenticeship, and/or on-the-job training.

3. Equal Employment Opportunity Officer. The contractor will designate and make known to the State highway agency contracting officers and equal employment opportunity officer (hereinatter referred to as the EEO Officer) who will have the responsibility for and must be capable of effectively administering and promoting an active contractor program of equal employment opportunity and who must be assigned adequate authority and responsibility to do 20.

4. Dissemination of Policy. a. All members of the contractor's staff who are authorized to hire, supervise, promote, and discharge employees, or who recommend such action, or who are substantially involved in such action, will be made fully cognizant of, and will implement, the contractor's equal employment opportunity policy and contractual responsibilities to provide equal employment opportunity in each grade and classification of employment. To ensure that the above agreement will be met, the following actions will be taken as a minimum:

(1) Periodic meetings of supervisory and personnel office employees will be conducted before the start of work and then not less often than once every six months, at which time the contractor's equal employment opportunity policy and its implementation will be reviewed and explained. The meetings will be conducted by the EEO Officer or other knowledgeable company official.

(2) All new supervisory or personnel office employees will be given a thorough indoctrination by the EEO Officer or other knowledgeable company official, covering all major aspects of the contractor's equal employment opportunity obligations within thirty days following their reporting for duty with the contractor.

(3) All personnel who are engaged in direct recruitment for the project will be inatructed by the REO Officer or appropriate company official in the contractor's procedures for locating and hiring minority group employees.

b. In order to make the contractor's equal employment opportunity policy known to all employees, prospective employees and potential sources of employees, i.e., schools, employment agencies, labor unions (where appropriate), college placement officers, etc., the contractor will take the following actions:

 Notices and posters setting forth the contractor's equal employment opportunity

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policy will be placed in areas readily accessible to employees, applicants for employment and potential employees.

(2) The contractor's equal employment opportunity policy and the procedures to implement such policy will be brought to the attention of employees by means of meetings, employee handbooks, or other appropriate means.

5. Recruitment, a. When advertising for employees, the contractor will include in all advertisements for employees the notation: "An Equal Opportunity Employer." All such advertisements will be published in newspapers or other publications having a large circulation among minority groups in the area from which the project work force would normally be derived.

b. The contractor will, unless precluded by a valid hargaining agreement, conduct sys-tematic and direct recruitment through public and private employee referral sources likely to yield qualified minority group ap-plicants, including, but not limited to, State employment agencies, schools, colleges and minority group organizations. To meet this requirement, the contractor will, through his EEO Officer, identify sources of potential minority group employees, and establish with such identified sources procedures whereby minority group applicants may be referred to the contractor for employment consideration.

In the event the contractor has a valid bargaining agreement providing for exclusive hiring hall referrals, he is expected to observe the provisions of that agreement to the extent that the system permits the contractor's compliance with equal employment opportunity contract provisions, (The U.S. De-partment of Labor has held that where implementation of such agreements have the effect of discriminating against minorities or women, or obligates the contractor to do the same, such implementation violates Execulive Order 11246, as amended.)

c. The contractor will encourage his present employees to refer minority group applicants for employment by posting appropriate notices or bulletins in areas accessible

to all such employees. In addition, informa-tion and procedures with regard to referring minority group applicants will be discussed

with employees.

6. Personnel Actions. Wages, working condi-tions, and employee benefits shall be established and administered, and personnel actions of every type, including hiring, upgrad-ing, promotion, transfer, demotion, layoff, and termination, shall be taken without regard to race, color, religion, sex, or national origin. The following procedures shall be fol-

a. The contractor will conduct periodic inspections of project sites to insure that working conditions and employee facilities do not indicate discriminatory treatment of project site personnel.

b. The contractor will periodically evaluate the spread of wages paid within each classification to determine any evidence of

discriminatory wage practices.
c. The contractor will periodically review selected personnel actions in depth to determine whether there is evidence of discrimination. Where evidence is found, the contractor will promptly take corrective action, If the review indicates that the discrimina-tion may extend beyond the actions reviewed, such corrective action shall include all affected persons.

d. The contractor will promptly investigate all complaints of alleged discrimination made to the contractor in connection with his obligations under this contract, will attempt to resolve such complaints, and will take appropriate corrective action within a reasonable time. If the investigation indicates that the discrimination may affect persons other than the complainant, such corrective action shall include such other perzons. Upon completion of each investigation, the contractor will inform every complainant of all of his avenues of appeal.

V. Training and Promotion, a. The con-tractor will assist in locating, qualifying, and increasing the skills of minority group and women employees, and applicants for

employment.

- b. Consistent with the contractor's work force requirements and as permissible under Federal and State regulations, the con-tractor shall make full use of training programs, i.e., apprenticeship, and on-the-job training programs for the geographical area of contract performance. Where feasible, 25 percent of apprentices or trainees in each oc-cupation shall be in their first year of apprenticeship or training. In the event the Training Special Provision is provided under this contract, this subparagraph will be superseded as indicated in Attachment 2,
- c. The contractor will advise employees and applicants for employment of available training programs and entrance requirements for each.
- d. The contractor will periodically review the training and promotion potential of minorthy group and women employees and will encourage eligible employees to apply for such training and promotion.
- 8. Unions. If the contractor relies in whole or in part upon unions as a source of employees, the contractor will use his/her best efforts to obtain the cooperation of such unions to increase opportunities for minor-ity groups and women within the unions, and to effect referrals by such unions of minority and female employees. Actions by the con-tractor either directly or through a contractor's association acting as agent will include the procedures set forth below:

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a. The contractor will use best efforts to develop, in cooperation with the unions. joint training programs almed toward qualilying more minority group members and women for membership in the unions and increasing the skills of minority group employees and women so that they may qualify for higher paying employment.

b. The contractor will use best efforts to incorporate an equal employment opportunity clause into each union agreement to the end that such union will be contractually bound to refer applicants without regard to their race, color, religion, sex, or na-tional origin.

- c. The contractor is to obtain information as to the referral practices and policies of the ishor union except that to the extent such information is within the exclusive possession of the labor union and such labor union refuses to furnish such information to the contractor, the contractor shall so cer-tify to the State highway department and shall set forth what efforts have been made to obtain such information,
- a. In the event the union is unable to provide the contractor with a reasonable flow of minority and women referrals within the time limit set forth in the collective bar-gaining agreement, the contractor will, through independent recruitment efforts, fill the employment vacancies without regard to race, color, religion, sex, or national origin; making full efforts to obtain qualified and/or qualifiable minority group persons and women (The U.S. Department of Labor has held that it shall be no excuse that the union with which the contractor has a collective bargaining agreement providing for exclu-sive referral failed to refer inthority employees.) In the event the union referral practice prevents the contractor from meeting the obligations pursuant to Executive Order 11246, as amended, and these special provisions, such contractor shall immediately notary the State highway agency.

9. Subcontracting. a. The contractor will use his best efforts to solicit bids from and to utilize minority group subcontractors or subcontractors with meaningful minority group and female representation among their employees. Contractors shall obtain 11sts of minority-owned construction firms from

State highway agency personnel, b. The contractor will use his best efforts to ensure subcontractor compliance with their equal employment opportunity obliga-

- 10. Records and Reports. a. The contractor will keep such records as are necessary to determine compliance with the contractor's equal employment opportunity obligations. The records kept by the contractor will be designed to indicate:
- (1) The number of minority and nonminority group members and women em-

ployed in each work classification on the project.

(2) The progress and efforts being made in cooperation with unions to increase employment opportunities for minorities and women (applicable only to contractors who rely in whole or in part on unions as a source of their work force),

(3) The progress and efforts being made in locating, hiring, training, qualifying, and upgrading minority and female employees, and

(4) The progress and efforts being made in securing the services of minority group subcontractors or subcontractors with meaningful minority and female representation among their employees.

b. All such records must be retained for a period of three years following completion of the contract work and shall be available at reasonable times and places for inspection by authorized representatives of the State highway agency and the Federal Highway Administration.

c. The contractors will submit an annual report to the State highway agency each July for the duration of the project, indicating the number of minority, women, and non-minority group employees currently en-gaged in each work classification required by the contract work, This information is to be reported on Form PR 1391. If on-the-job training is being required by "Training Spe-cial Provision", the contractor will be required to furnish Form FHWA 1409.

[40 FR 28053, July 3, 1975, as amended at 43 FR 19898, May 5, 1978, Correctly redesignated at 46 FR 21156, Apr. 9, 1981]

#### APPENDIX B TO SUBPART A OF PART 230—TRAINING SPECIAL PROVISIONS

This Training Special Provision supersedes subparagraph 7b of the Special Provision entabled "Specific Equal Employment Oppor-tunity Responsibilities," (Attachment 1), and is in implementation of 28 U.S.C. 140(8).

As part of the contractor's equal employment opportunity affirmative action pro-gram training shall be provided as follows:

The contractor shall provide on-the-job training aimed at developing full journeymen in the type of trade or job classification involved.

The number of trainees to be trained under the special provisions will be (amount to be filled in by State highway de-

partment).

In the event that a contractor subcontracts a portion of the contract work, he shall determine how many, if any, of the trainees are to be trained by the subcontractor, provided, however, that the contractor shall retain the primary responsi-bility for meeting the training requirements imposed by this special provision. The contractor shall also insure that this training

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special provision is made applicable to such subcontract. Where feasible, 25 percent of apprentices or trainees in each occupation shall be in their first year of appreciticeship

or training.

The number of trainees shall be distributed among the work classifications on the basis of the contractor's needs and the availability of journeymen in the various classifications within a reasonable area of recruitment. Prior to commencing construction, the con-tractor shall submit to the State highway agency for approval the number of trainees to be trained in each selected classification and training program to be used. Furthermore, the contractor shall specify the starting time for training in each of the classi-Meations. The contractor will be credited for each trainee employed by him on the contract work who is currently enrolled or be-comes enrolled in an approved program and will be reimbursed for such trainees as provided hereinafter.

Training and upgrading of minorities and women toward journeymen status is a primary objective of this Training Special Provision. Accordingly, the contractor shall make every effort to enroll minority trainees and women (e.g., by conducting system-atic and direct recruitment through public and private sources likely to yield minority and women trainees) to the extent that such persons are available within a reasonable area of recruitment. The contractor will be responsible for demonstrating the steps that he has taken in pursuance thereof, prior to a determination as to whether the contractor is in compliance with this Training Special Provision. This training commitment is not intended, and shall not be used, to discriminate against any applicant for training, whether a member of a minority group or

No employee shall be employed as a trainee in any classification in which he has successfully completed a training course leading to journeyman status or in which he has been employed as a journeyman. The con-tractor should satisfy this requirement by including appropriate questions in the employee application or by other sultable means, Regardless of the method used the contractor's records should document the

findings in each case.

The minimum length and type of training for each classification will be as established in the training program selected by the contractor and approved by the State highway agency and the Federal Highway Administration. The State highway agency and the Federal Highway Administration shall approve a program if it is reasonably calculated to meet the equal employment opportunity obligations of the contractor and to qualify the average trainee for journeyman status in the classification concerned by the end of the training period, Furthermore, apprenticeship programs registered with the U.S. Department of Labor, Bureau of Apprenticeship and Training, or with a State apprenticeship agency recognized by the Bureau and training programs approved but not necessarily sponsored by the U.S. Department of Labor, Manpower Administration, Bureau of Apprenticeship and Training shall also be considered acceptable provided It is being administered in a manner con-sistent with the equal employment obligations of Federal-aid highway construction contracts. Approval or acceptance of a training program shall be obtained from the State prior to commencing work on the classification covered by the program. It is the intention of these provisions that training is to be provided in the construction crafts rather than clerk-typists or secretarial-type positions. Training is permissible in lower level management positions such as office engineers, estimators, timekeepers, etc., where the training is oriented toward construction applications. Training in the laborer classi-fication may be permitted provided that significant and meaningful training is provided and approved by the division office. Some offsite training is permissible as long as the training is an integral part of an approved training program and does not comprise a aignificant part of the overall training

Except as otherwise noted below, the contractor will be reimbursed 80 cents per hour of training given an employee on this con-tract in accordance with an approved training program. As approved by the engineer, reimbursement will be made for training persons in excess of the number specified herein. This reimbursement will be made even though the contractor receives additional training program funds from other sources, provided such other does not specifically prohibit the contractor from receiving other reimbursement. Reimbursement for offsite training indicated above may only be made to the contractor where he does one or more of the following and the trainees are concurrently employed on a Federal-aid project; contributes to the cost of the training, provides the instruction to the trainee or pays the trainer's wages during the offsite train-

ing period.

No payment shall be made to the contractor if either the failure to provide the required training, or the failure to hire the trainee as a journeyman, is caused by the contractor and evidences a lack of good faith on the part of the contractor in meeting the requirements of this Training Special Provision, it is normally expected that a traince will begin his training on the project as soon as feasible after start of work utilizing the skill involved and remain on the project as long as training opportunities exist in his work classification or until he has completed his training program. It is not required that all trainees be on board for the entire length

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of the contract. A contractor will have fulfilled his responsibilities under this Training Special Provision if he has provided acceptable training to the number of trainers specified. The number trained shall be determined on the basis of the total number enrolled on the contract for a alguificant period.

Trainees will be paid at least 60 percent of the appropriate minimum journeyman's rate specified in the contract for the first half of the training period. To percent for the taining quarter of the training period, and 90 percent for the last quarter of the training period, unless apprentices or trainees in an approved existing program are enrolled as trainees on this project. In that case, the appropriate rates approved by the Departments of Labor or Transportation in connection with the existing program shall apply to all trainers being trained for the same classification who are covered by this Training Special Provi-

The contractor shall furnish the trainee a copy of the program he will follow in providing the training. The contractor shall provide each trainee with a certification showing the type and length of training satisfactority completed.

The contractor will provide for the maintenance of records and furnish periodic reports documenting his performance under this Training Special Provision.

[40 FR 2863, July 3, 1975. Correctly redesignated at 46 FR 21156, Apr. 9, 1981]

