

A banner for TxDOT ROW Utility Week. It features a central graphic of a blue fiber optic cable with light trails emanating from the ends. The text 'TxDOT ROW' is in large white letters, and 'UTILITY WEEK' is in white letters inside a white rectangular box.

# TxDOT ROW UTILITY WEEK

*THE POWER OF YOU - Delivering Right-Of-Way Solutions to Texas*

## General Session

Day 2 – Wednesday morning, December 13, 2023



# TxDOT ROW

## UTILITY WEEK

*THE POWER OF YOU - Delivering Right-Of-Way Solutions to Texas*

**RED**  
Electric



**ORANGE**  
Communications



**PURPLE**  
Reclaimed Water,  
Irrigation



**WHITE**  
Proposed  
Excavation



**YELLOW**  
Gas, oil or petroleum

**BLUE**  
Potable Water

**GREEN**  
Sewer

**PINK**  
Temporary Survey

# Agenda: Wednesday, December 13, 2023



Time	Topic	Speaker
7:30 AM – 8:30 AM	<i>Registration Tables are Open</i>	
8:30 AM – 8:45 AM	Welcome and Safety Minute	Wayne Robinson Juan Barron (Safety)
8:45 AM – 9:15 AM	Message from TxDOT Executive Director	Marc Williams
9:15 AM – 9:30 AM	Message from TxDOT Director of Right of Way Division	Kyle Madsen
9:30 AM – 10:00 AM	Message from TXDOT Director of Transportation Programs	Charon Williams
10:00 AM – 10:30 AM	Message from TxDOT Director of Project Development	Mo Burr
10:30 AM – 11:00 AM	<i>Networking Break</i>	
11:00 AM – 12:00 PM	District Project Showcase Presentation	Leo Tovar
12:00 PM – 1:30 PM	<i>Break for Lunch</i>	

# TxDOT ROW UTILITY WEEK

*THE POWER OF YOU - Delivering Right-Of-Way Solutions to Texas*

Safety: Mission

# ZERO

Safety Minute



***Safety Never Stops!***



## Identify:

- Evacuation Routes
- Fire Extinguishers
- Fire Pull Stations
- Tripping Hazards



## Medical Emergencies:

- **Call 911:**  
Juan Barrón/Chrissy Melder
- **EMS/Ambulance Greeter:**  
Juan Barrón/Laura Bellard
- **CPR :**  
Leo Tovar

## Safety Threats:

- **Call Safety Team/Security:**  
Paul Fierro/Justin Braudrick

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# TxDOT ROW UTILITY WEEK

*THE POWER OF YOU - Delivering Right-Of-Way Solutions to Texas*

## Message from TxDOT's Executive Director

Marc D. Williams, P.E.



## Presenter: Executive Director Marc D. Williams, P.E.



**Marc D. Williams** serves as Executive Director of the Texas Department of Transportation where he is honored to work alongside the 13,000 men and women of the agency to enhance safety, mobility, and quality of life for Texans by delivering on the agency's mission of 'Connecting you with Texas.'

With over 80,700 centerline miles of highways, 55,000 bridges and 500 million daily vehicle miles of travel, Texas is home to the most extensive and heavily used state transportation system in the nation. Texas' multimodal transportation network annually moves over 4 billion tons of freight worth \$3 trillion.

Williams' career experience in transportation encompasses three decades of work that includes public- and private-sector organizations involving state, county, and local jurisdictions. He has served in leadership positions with two state departments of transportation and has worked with both national and private-sector transportation engineering organizations. Williams is a registered professional engineer in Texas.

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# TxDOT ROW UTILITY WEEK

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## Message from TxDOT's Director of Right of Way Division

Kyle Madsen





**Kyle Madsen** is TxDOT's Right of Way Division Director. In his role, Kyle is responsible for overseeing all functions of the statewide right-of-way program. This includes the delivery of right-of-way projects to meet construction schedules, funding agreements, management of professional services contracts, the eminent domain process, the relocation assistance program, coordination of utility adjustments, the outdoor advertising regulatory program and the disposition of real property no longer needed for a state highway purpose. He is a licensed attorney and a proud Aggie.



# Utility Week

A Right of Way Perspective



December 18, 2023



# #EndTheStreakTX

End the streak of daily deaths on Texas roadways.

# Unified Transportation Program



Category and Description		Draft 2024 UTP Distribution (\$B)
1	Preventive Maintenance & Rehabilitation	\$18.7
2	Metro and Urban Corridor Funding	\$11.5
4R	Statewide Connectivity (Rural)	\$10.0
4U	Statewide Connectivity (Urban)	\$7.8
5	Congestion Mitigation and Air Quality	\$2.3
6	Bridge	\$4.7
7	Federal Metropolitan Mobility	\$5.8
8	Safety	\$3.7
9	Transportation Alternatives	\$1.7
10	Supplemental Transportation Projects	\$1.2
10CR	Carbon Reduction Program	\$1.3
11	District Discretionary	\$1.5
11ES	Energy Sector	\$3.5
11SF	District Safety	\$1.2
11CO	Cost Overruns/Change Orders	\$0.8
12	Strategic Priority	\$14.0
12CL	Strategic Priority (Texas Clear Lanes)	\$6.0
<b>Sub-Total Distribution (Less Cat 3)</b>		<b>\$95.6</b>
3	Non-traditional (SUBJECT TO CHANGE)	\$5.0
<b>Total UTP Distribution</b>		<b>\$100.6</b>
Estimated Development Costs		\$34.2
Estimated Routine Maintenance Contracts		\$7.5
<b>Total Ten-Year Estimated Investment in Projects</b>		<b>\$142.3</b>

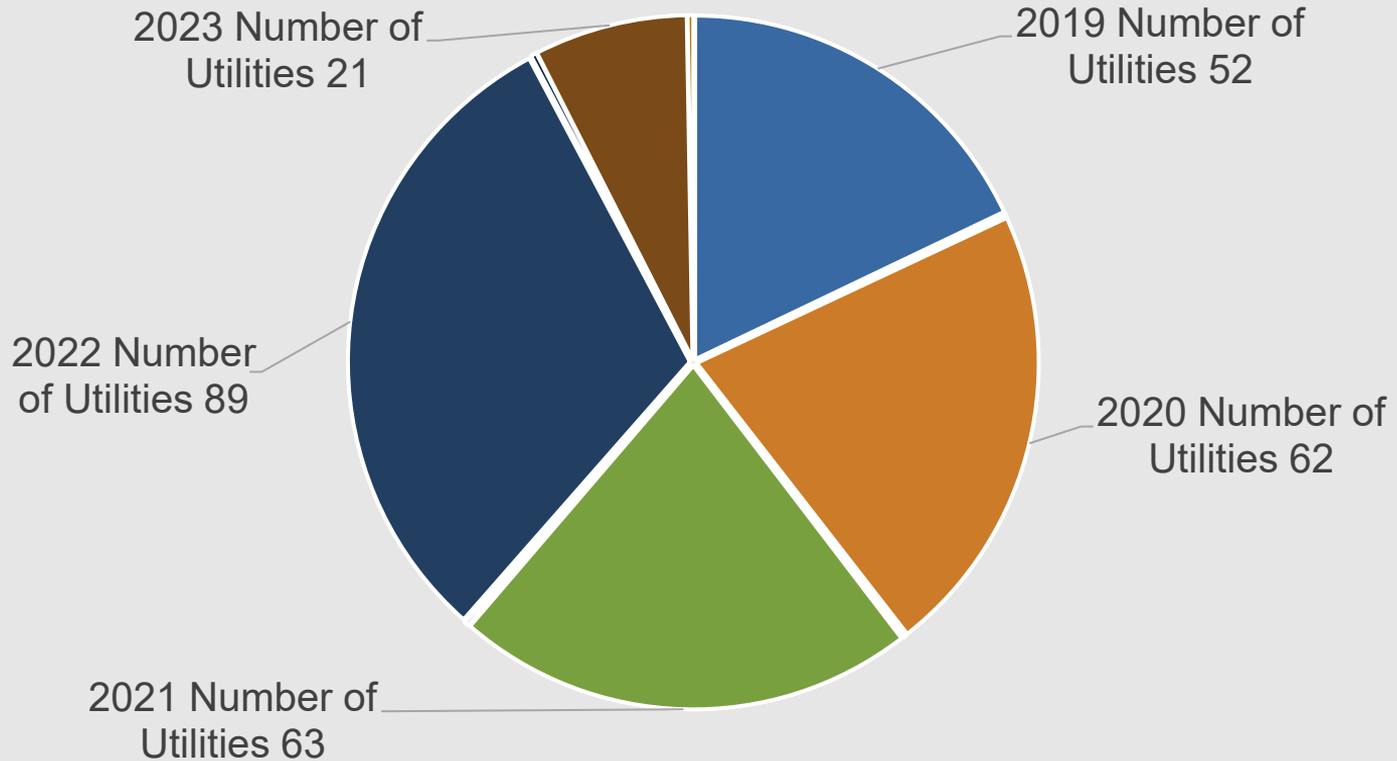
## Parcels and Utilities by Let Date Fiscal Year

### Pre Let Projects - Not Ready to Let & Ready to Let

Click on **any amount** to view projects on the Let Date FY Projects sheet

Year of Estimated Let Date	Number of Project CSJs	# of Parcels	Parcels in Possession	Parcels Ready for Construction	Reimbursabl..	Reimbursabl e Adjusted	Non-Reimb..	Non-Reimbu rsable Adjus ted	Utilities Adjusted
<b>Grand Total</b>	<b>1,575</b>	<b>18,199</b>	<b>7,766</b>	<b>5,059</b>	<b>982</b>	<b>177</b>	<b>3,289</b>	<b>968</b>	<b>1,145</b>
FY 2046	1	0	0	0	0	0	0	0	0
FY 2045	52	2,776	1,266	881	39	10	17	3	13
FY 2041	19	0	0	0	0	0	0	0	0
FY 2040	20	485	235	215	8	0	16	0	0
FY 2039	5	7	0	0	0	0	0	0	0
FY 2038	1	0	0	0	0	0	0	0	0
FY 2036	27	177	80	0	1	0	0	0	0
FY 2035	40	514	119	112	5	4	25	0	4
FY 2034	36	93	7	3	0	0	6	2	2
FY 2033	54	1,213	540	315	36	6	31	5	11
FY 2032	24	356	35	34	15	10	27	9	19
FY 2031	14	246	115	22	3	2	24	12	14
FY 2030	39	889	275	137	51	12	21	5	17
FY 2029	91	1,647	823	397	50	10	119	10	20
FY 2028	134	2,489	884	449	145	44	160	31	75
FY 2027	110	2,077	397	305	58	8	349	24	32
FY 2026	314	2,603	1,053	712	134	11	708	115	126
FY 2025	298	1,607	1,141	816	187	23	947	276	299
FY 2024	296	1,020	796	661	250	37	839	476	513

# Utility Relocation Completed with No Invoice Submitted

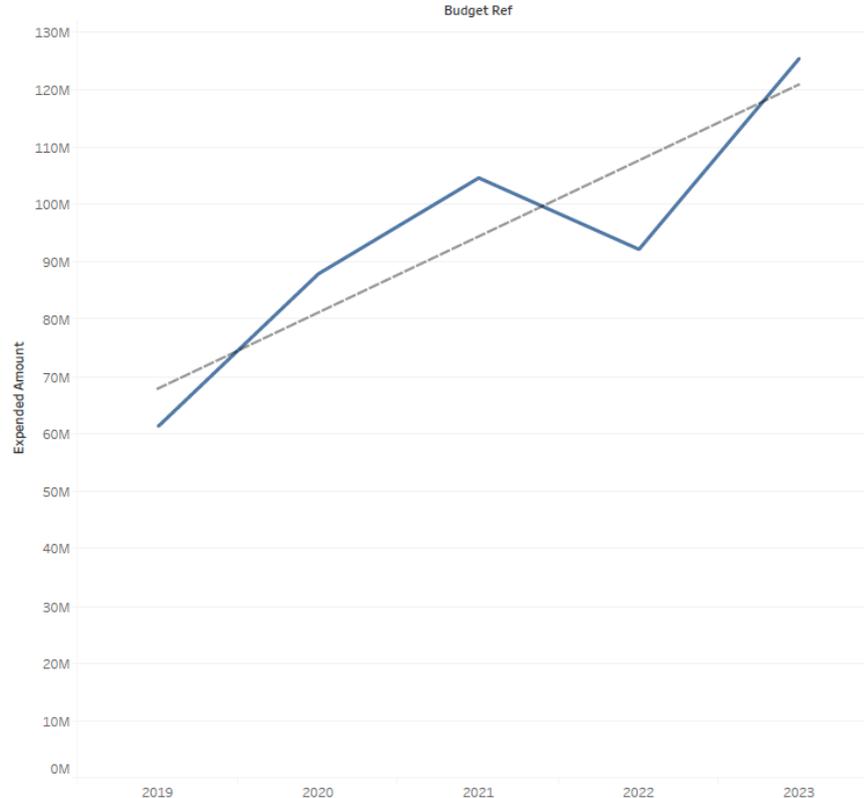


# Utility Relocation Completed with No Invoice Submitted



Utility Expenditures as of 12/12/2023

Year of Budget Ref	Expended Amount
2019	61,367,741
2020	87,941,605
2021	104,646,368
2022	92,200,977
2023	125,454,516
2024	23,388,751





# Thank you

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**TxDOT ROW**

**UTILITY WEEK**

*THE POWER OF YOU - Delivering Right-Of-Way Solutions to Texas*

# Message from TxDOT's Director of Transportation Programs

Charon Williams



# Presenter: Charon Williams



**Charon Williams** serves as director of Transportation Programs. She oversees day-to-day operations related to project and portfolio management, local government projects, as well as engineering operations support and reporting. Her team establishes efficient business practices, consistent standards and procedures, and helps to develop technological solutions to achieve outstanding safety, planning, design, construction, and maintenance performance.

Charon began her career working in the oil and gas industry for several years. She joined TxDOT in 2006, serving as a utility coordinator in the Right of Way Division. In 2010, she rotated to the Design Division's Plan Development section. After her engineering rotation, Williams transitioned back to the Right of Way Division, serving as an engineering specialist. In 2014, she moved to the Local Government Projects Office as a local government projects coordinator.

Williams transitioned to what is now known as the TxDOTCONNECT project team as business operations project manager in 2016. That same year, she was named Utility Portfolio Section (UPS) Director, bringing her back to the Right of Way Division, where she and the UPS team worked tirelessly to improve the statewide Utility Accommodations Program.

Prior to her current role as Transportation Programs Division Director, Williams served as the deputy director of the Right of Way Division, where she was responsible for managing all aspects of the portfolio of right-of-way projects.

Williams has played a strong role in implementing transformational improvements, having participated in many of TxDOT's program improvement initiatives in diverse areas like partnering, agency modernization, program management, transportation research, and software development – earning her multiple Journey Toward Excellence awards as well as the Raymond E. Stotzer, Jr. Award. She was recently awarded the Wanted: Outstanding Woman (WOW) Award recognizing and honoring her as a leader who has proven to be remarkable in the TxDOT organization, her profession, and her community. She also contributes to the transportation and engineering industries at the national level serving as a contributing member of the ASCE 38 Committee – which published the new ASCE/UESI/CI 38-22 Standards related to investigating and documenting utilities.

Williams earned her bachelor's degree from Texas Southern University and her master's degree from St. Edward's University. She's also a graduate of the AASHTO Leadership and Graduate Leadership programs and the WTS International Signature Leadership Program.

When she is not connecting you with Texas, Charon enjoys traveling and spending time with her husband (Telly), their three children (Brianna, Braylon, and Brendan), and their two grandchildren (Braydan and Breelyn). Yes, that's right, Charon is a proud "GiGi", and she loves every minute of it!



# Connecting the Dots Between Data and Innovation to Deliver the Unified Transportation Program

Charon Williams  
Director, Transportation Programs Division



# Data in Decision-Making





# Data-driven organizations often outperform their competitors



“Most of the world will make decisions by either guessing or using their gut. They will be either lucky or wrong.” – Suhail Doshi



Informed Decision making



Personalized  
Customer  
Experience



Improving Efficiencies



Forecasting



# Data-driven organizations often outperform their competitors



“Most of the world will make decisions by either guessing or using their gut. They will be either lucky or wrong.” – Suhail Doshi



Objective KPIs



Risk Management



Resource Allocation



Transparency



# Innovation





**Manage Risks**

**Allocate  
Resources**

**Set and Track Key  
Performance  
Indicators**

**Make Key  
Decisions**





# TxDOTCONNECT

**Username**

**Password**

**Sign In**

For assistance, please contact TxDOTNOW (512) 302-HELP (4357)

For further assistance, you can also visit our website

<https://txdotnow.service-now.com>



**Manage individual projects through the entire lifecycle**

**Plan, manage, and measure transportation programs**

**Automate the workflow between stakeholders**

**Create audit trails documenting the achievement of significant milestones**



**TxDOTCONNECT**

# TxDOTCONNECT UTILITIES MILESTONES



## ☰ Milestones

Project Scoping

Project Planning

Final Development

Post Let

+ Milestone

Milestone	Baseline Date	Planned Date	Actual Date	Remove
☰ PS&E Start	01/08/2018	01/08/2018	01/08/2018	⊗
☰ 30% PS&E Complete	03/01/2019	03/01/2019	03/01/2019	⊗
☰ 60% PS&E Complete	12/27/2022	02/28/2020	12/27/2022	⊗
☰ 95% PS&E Complete	07/01/2025	07/01/2025		⊗
☰ 100% PS&E Complete	01/02/2026	01/02/2026		⊗
☰ Utility Clearance Certification	06/03/2024	06/03/2024		⊗
☰ Right-of-Way Certification	06/03/2024	06/03/2024		⊗
☰ Railroad (RR) Certification	01/08/2018	01/08/2018	01/08/2018	⊗
☰ Environmental Clearance for Letting	06/02/2025	06/02/2025		⊗
☰ ROW Possessed	04/01/2026	04/01/2026		⊗
☰ Utilities Adjusted	10/01/2027	10/01/2027		⊗
☰ Ready to Let	06/01/2026	06/01/2026		⊗



# TxDOTCONNECT UTILITY TAB – IDENTIFYING THE UTILITIES ON A PROJECT

Details

+ Utility

Utility ID	Utility Type	Utility Name	Organization ID	Reimbursable	Joint Bid	Post Letting	Advanced Funding Agreement	Total Cost of Adjustment	Adjustment Completion Date	Exception to Policy	State Participation 2125	Minute Order
	Telecommunications ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$2,001,436.12		<input type="checkbox"/>	<input type="checkbox"/>	
	Electric (Transmission) ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Electric (Distribution) ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Electric (Distribution) ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Telecommunications ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Telecommunications ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Electric (Distribution) ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Telecommunications ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$1,933,691.42		<input type="checkbox"/>	<input type="checkbox"/>	
	Gas ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Electric (Transmission) ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input checked="" type="checkbox"/>	<input type="checkbox"/>	
	Gas ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Water ▾			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Sewer ▾			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	
	Telecommunications ▾			<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	\$0.00		<input type="checkbox"/>	<input type="checkbox"/>	



# TxDOTCONNECT UTILITY TAB – AGREEMENT DATA

## Cost of Adjustment

### Standard Utility Agreement

<b>*Initial Cost Estimate:</b>	<b>Standard Utility Agreement Amount:</b>	<b>Execution Date:</b>
<input type="text" value="\$600,000.00"/>	<input type="text" value="\$2,001,436.12"/>	<input type="text" value="05/03/2023"/>
<b>Betterment Ratio:</b>	<b>Salvage Credit:</b>	<b>Eligibility Ratio:</b>
<input type="text" value="0.22%"/>	<input type="text" value="\$0.00"/>	<input type="text" value="100%"/>
<b>Estimated ROW Replacement Cost:</b>	<b>Quitclaim Date:</b>	<input checked="" type="checkbox"/> Includes Material(s) To Be Buy America Compliant
<input type="text" value="\$0.00"/>	<input type="text" value="MM/DD/YYYY"/>	<input checked="" type="checkbox"/> Statement Covering Contract Work Included
<b>Agreement Type:</b>	<b>Agreement Process:</b>	<b>Local Participating Agency:</b>
<input checked="" type="radio"/> Actual Cost <input type="radio"/> Lump Sum	<input type="radio"/> Federal Utility Process (FUP) <input checked="" type="radio"/> State Utility Process (SUP) <input type="radio"/> Local Utility Process (LUP)	

### Supplemental Agreements

+ Supplemental Agreement

Agreement Number	Increase/Decrease Amount	Supplemental Agreement Amount	Execution Date	Betterment Ratio	Salvage Credit	Eligibility Ratio	Estimated ROW Replacement Cost	Includes Material(s) To Be Buy America Compliant	Agreement Type	Agreement Process	Comment	Remove
+ Supplemental Agreement												



# RULIS



[Home](#) / [Business](#) / [Right of way](#)

## Right of Way Utility and Leasing Information System

Right of way

- Right-of-way forms
- Campaign signs
- Commercial Signs Regulatory Program
- Landowner Bill of Rights and resources
- Right-of-way contracts
- Property disposition and leasing
- Saltwater pipeline leasing
- Senate Bill 18 Implementation
- Department certification for professional real estate appraisers
- Right of Way Utility and Leasing Information System**
- RULIS training for external partners
- RULIS Frequently Asked Questions



The Right of Way Division at TxDOT is automating the utility and leasing process with the implementation of RULIS, the Right of Way Utility and Leasing Information System.

RULIS makes it possible for utility owners and consultants to manage utility permit applications and leasing in a modern, web-based system.

**Contact us**

[Email ROW\\_Applications\\_Helpdesk@txdot.gov](mailto:Email ROW_Applications_Helpdesk@txdot.gov)



[Login to RULIS](#)



## Utility Permitting Stats

- 5,090 registered RULIS users
  - 1,020 internal
  - 4,070 external
- Submitted Permit Applications: 18,591
- Approved Permit Applications: 14,137
- Utility Permitting Inspection Mobile App now LIVE!

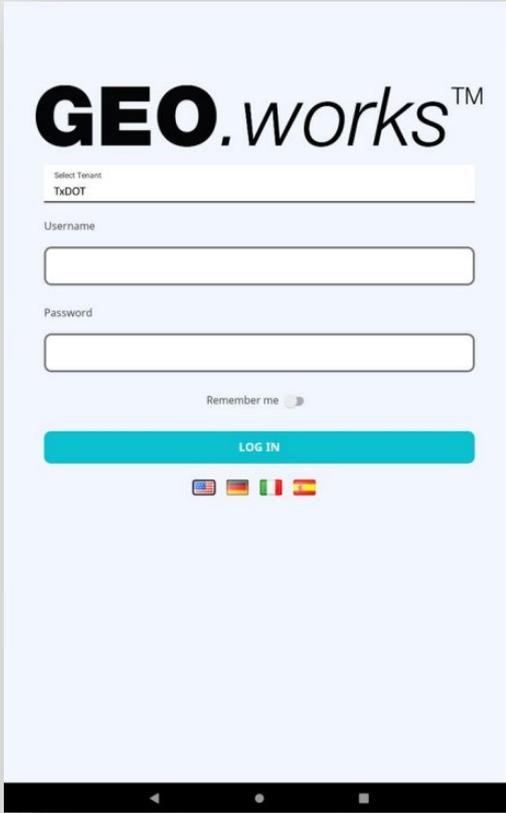




## RULIS Utility Permitting Inspection Mobile Application

A RULIS Job Aid

<b>Roles Impacted</b>	<b>Last Revised</b>
TxDOT Internal Users	November 21, 2023



[Click here or on the image above to access the RULIS Mobile App Job Aid](#)

# ULDR: Utility Location Data Repository



Debug info:

Legend

## Project: ULDR PLACEHOLDER PERMIT, DO NOT DELETE

Application Number: 00002/20191008/05210/06409  
Utility Consultant : ---  
Utility Owner : ---  
Submitted by : ()

**Status: Starting status - Creating Work Area**

SUMMARY



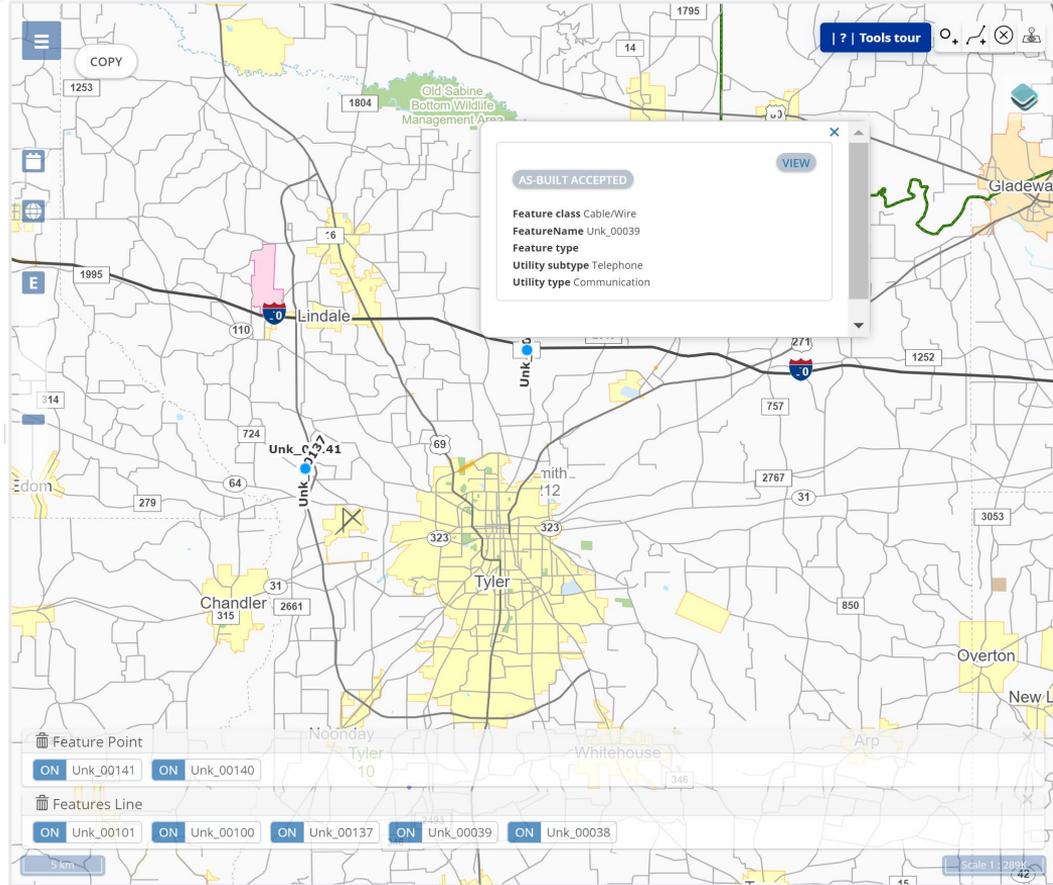
ULDR PLACEHOLDER PERMIT, DO NOT DELETE []

**Application Summary : Electric**

Project Boundary (-100.363752479716, 31.3664004139233)

ULDR

Layers [Central Repository](Primary)





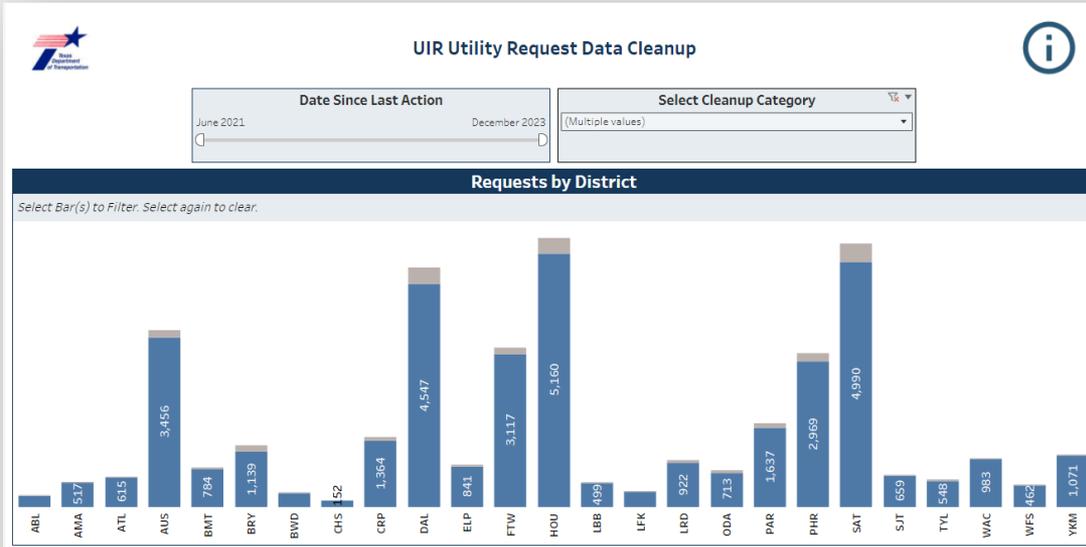
# UIR REMINDER





## UIR system availability

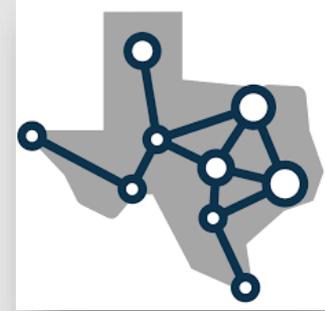
- Only permits from April 1, 2022 – July 18, 2023 will be active in UIR
- Close out or complete work on the remaining active permits in UIR by December 31, 2023
- No amendments can be processed on these permits in UIR
- Amendments will be treated as new permits that will need to be submitted in RULIS





# System Integrations







# Reporting



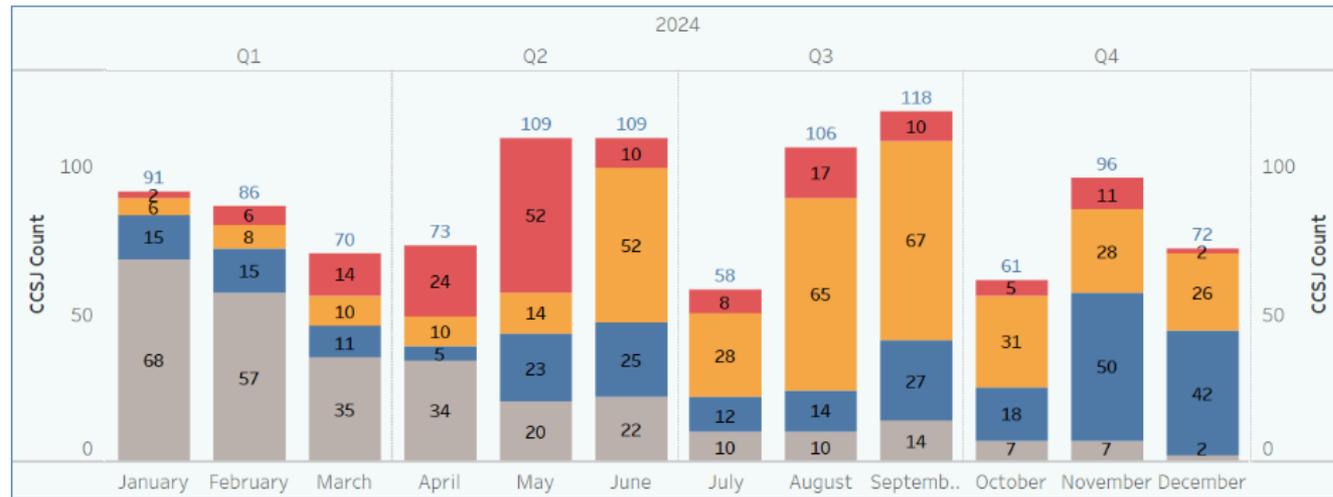
# Project Risk Scoring Dashboard



<
MAIN VIEW
RISK DECISION TREE
PROJECT DETAILS
>

## Project Risk Scoring Dashboard **MAIN VIEW**

CCSJ	CSJ	DISTRICT	EST. LET MONTH	PROJECT SIZE	RISK SCORE LEVEL
<input type="text"/>	<input type="text"/>	(All) ▼	(All) ▼	(All) ▼	(All) ▼



LET SCHEDULE FISCAL YEAR

(All) ▼

RISK SCORE LEVEL

- High (>=9)
- Medium (>=3&<9)
- Low (>0&<3)
- Min. Risk (0)

CHOOSE ANCHOR DATE

12/11/2023

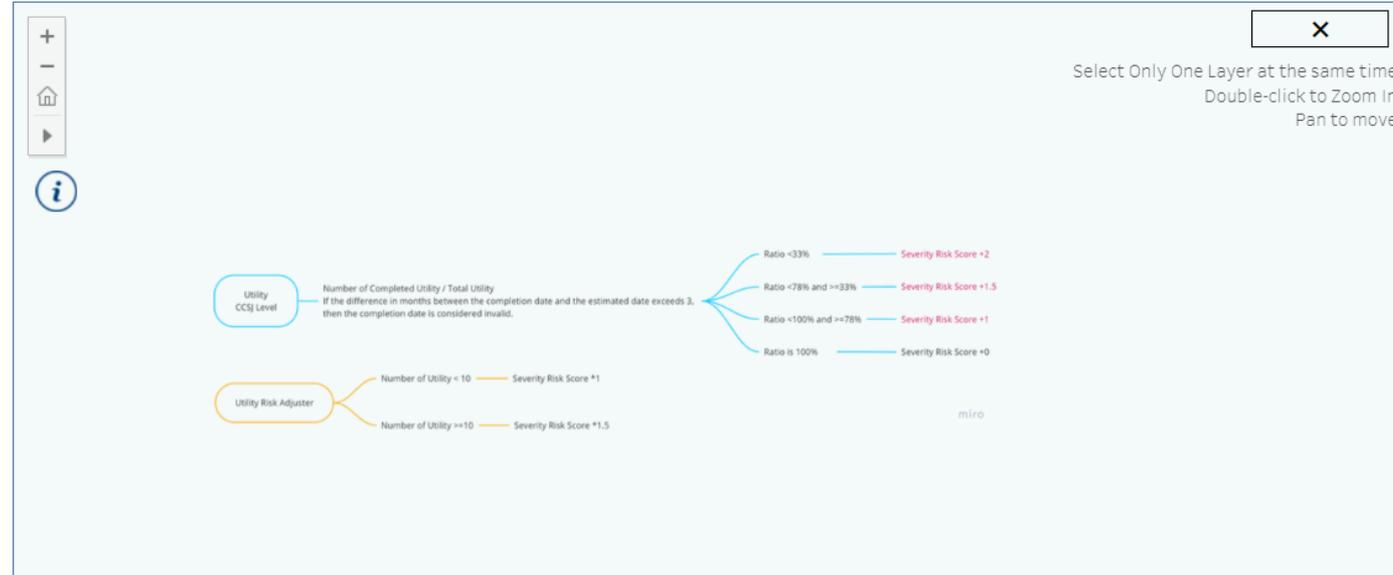
RISK SCORE CALCULATION



# Project Risk Scoring Dashboard – Utility Risk



## Project Risk Scoring Dashboard RISK DECISION TREE



# 4 - Year Project Information Dashboard



## 4 - Year Project Information Dashboard

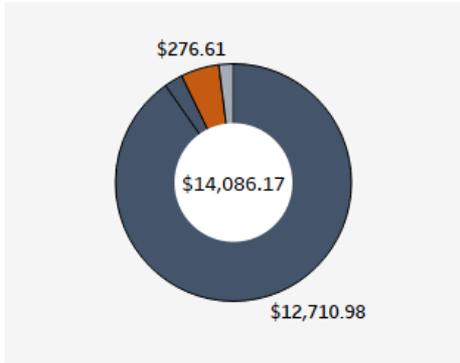
**Notice to Contractors**

Select Report Parameters: Fiscal Year:  Project Type:  View By:  Month  District Project Status:  [Job Aid PDF](#) [Download CCSJ Data](#) [Hide Charts](#)

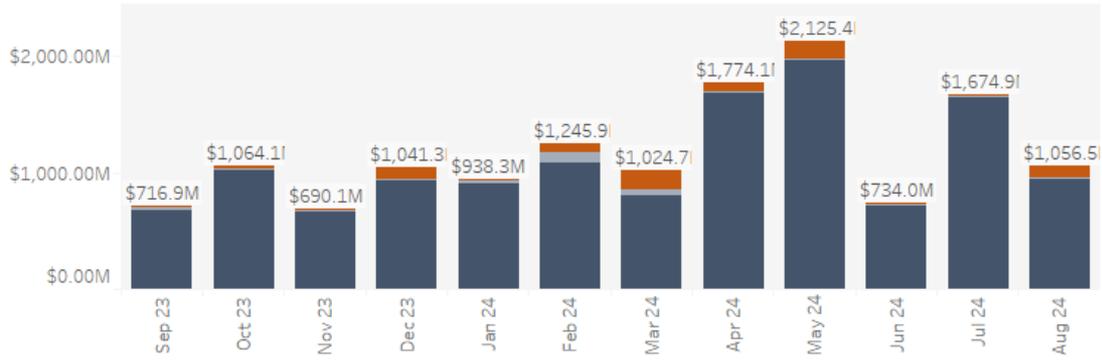
**Filters**

- District / Division:
- County:
- Project Classification:
- Let Type:
- Let Date:
- Project Size:
- Controlling Project Id (Ccsj):

**FY 2024 Letting Amount (\$) by Let Type**



**FY 2024 Letting Amount by Month**



**FY 2024 Project Listing**

Let Date	District / Division	Let Type	Controlling Project Id (CCSJ)	County (Controlling Project)	Highway (CCSJ)	Project Type Description (Controlling Project)	Project Sub Type Description (Controlling Project)	Project Classification (Controlling Project)	PROJECT ESTIMATE / LOW BID

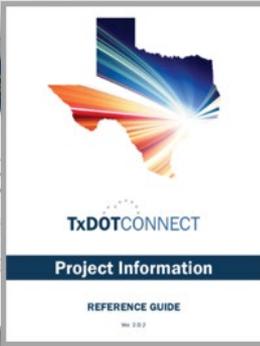


# Training



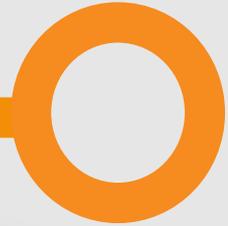


# TxDOTCONNECT





# RULIS



Home / Business / Right of way

## Right of Way Utility and Leasing Information System

Right of way

- Right-of-way forms
- Campaign signs
- Commercial Signs Regulatory Program
- Landowner Bill of Rights and resources
- Right-of-way contracts
- Property disposition and leasing
- Sewer pipeline testing
- Severely Ill To Implementation
- Department certification for professional seal estate appraisers
- Right of Way Utility and Leasing Information System
- RULIS training for external partners
- RULIS Frequently Asked Questions



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RULIS makes it possible for utility owners and consultants to manage utility permit applications and leasing in a modern, web-based system.

**Contact us**

Email: [ROW\\_Registration\\_usersupport@txdot.gov](mailto:ROW_Registration_usersupport@txdot.gov)

**RULIS**

Login to RULIS



Home / Business / Right of way / Right of Way Utility and Leasing Information System

## RULIS training for external partners

TxDOT provides training and training materials to support consultants who access the Right of Way Utility and Leasing Information System (RULIS). With each release, RULIS offers opportunities for consultants to attend training sessions to prepare for the new functionality. Training materials include job aids and interactive training modules.

**TxDOT District utility contacts**

- [TUPS Statewide Utility Contact List](#)

**Job aids**

- [RULIS Utilities login and registration external users job aid](#)
- [RULIS Create a utility permit application job aid](#)
- [RULIS Password reset guide for external users job aid](#)
- [RULIS Status definitions job aid](#)
- [RULIS Deleting or withdrawing a utility permit application](#)

**Interactive training modules**

- [RULIS: Create & Submit Utility Permits](#)

**Training and demo videos**

- [Introduction to RULIS](#)
- [RULIS basic navigation - utility permits](#)
- [RULIS - create and submit utility permits](#)

Date	Time	MS Teams meeting link
01/23/24	1 p.m. - 4 p.m.	<a href="#">Link</a>
01/25/24	1 p.m. - 4 p.m.	<a href="#">Link</a>

November 12-14. This is an opportunity to foster relationships and its utility industry partners.



# Connecting the Dots





- Leveraging data is a critical factor
  - ✓ Impacts key performance indicators and metrics that support decision-making
    - ✓ Cost estimates and milestone progress are key metrics used to determine whether projects are ready to go
- Data shapes the story of your portfolios of projects
  - ✓ The better we are with utilizing data to manage risks and progress, the healthier our portfolio of projects appear as they advance to construction
  - ✓ Able to forecast what projects can be delivered at the right time
- Development of innovative technology solutions brings most of the data together
  - ✓ Automates workflows and collaboration
  - ✓ Ease of access and correlation of data
  - ✓ Visuals of dollars, progress, milestones, risks, etc.



Contact us if you need assistance,  
we're here to help!



[ROW\\_Applications\\_Helpdesk@txdot.gov](mailto:ROW_Applications_Helpdesk@txdot.gov)  
[TxDOTCONNECT\\_Helpdesk@txdot.gov](mailto:TxDOTCONNECT_Helpdesk@txdot.gov)



A banner featuring a blue fiber optic cable with light trails emanating from the center. The text 'TxDOT ROW' is in large white letters, and 'UTILITY WEEK' is in a white box below it.

# TxDOT ROW UTILITY WEEK

*THE POWER OF YOU - Delivering Right-Of-Way Solutions to Texas*

## Message from TxDOT's Director of Project Development

Mo Bur, P.E.





**Mohamed "Mo" Bur, P.E.**, serves as the director of Project Development. In this role, he is responsible for the management and control of the Alternative Delivery, Design, Environmental Affairs, Professional Engineering Procurement Services, Right of Way, and Transportation Programs divisions.

Bur began his career as an intern for three summers with the Maryland State Highway Administration. He joined TxDOT in 1997 in the San Angelo Area Office and transferred to the Dallas District Roadway Design Section in June 2002. There, he managed the SH 161 project in Grand Prairie, the Spur 366/Woodall Rodgers Extension, and Project Pegasus. Bur also managed the design team for the Margaret Hunt Hill Bridge, a cable-stayed suspension bridge that was the first of its kind in north Texas.

In 2011, Bur became the Dallas District Project Delivery Office supervisor. In 2013, Bur was named the central service center manager for the Professional Engineering Procurement Services Division, serving the needs of all 19 non-metro districts and 14 divisions. He rejoined the Dallas District in 2014, as director of transportation planning and development. In July 2017, Bur was named the Dallas deputy district engineer. He became the district engineer in June 2018 and oversaw a portfolio of planning projects valued at \$24 billion, a construction portfolio of traditional construction projects valued at more than \$2 billion, and multiple district-led design-build projects in procurement and construction valued at almost \$5 billion. Bur is a recipient of the DeWitt C. Greer Award. He served on the House Bill 20 Committee that set guidance for project selection for Proposition 1 and 7 funding and served on a committee to establish a new software program for project delivery support.

Bur is a 1996 graduate of the University of Maryland with a Bachelor of Science in Civil Engineering with an emphasis on transportation and hydraulics.



We will Resume  
at 11:00 AM